

MMA Supports Proposed Ford Motor Company Battery Manufacturing Facility in Marshall

Chair Witwer and members of the House Appropriations Committee,

As the committee considers economic development support for Ford Motor Company and the Proposed Battery Manufacturing Facility in Marshall, MMA offers its strong support for the project.

Advancement in technology is a primary driver of economic dynamics. With the rapid global transition from the internal combustion engine to electric vehicle, Michigan finds itself at a critical juncture in our economic future. Michigan has been the home of the automotive industry and our economy is dependent upon this industry. If Michigan doesn't take proactive steps to retain the future of the auto industry here, other states have proven their strong interest in attracting the future of the auto industry to their states.

Transformational investments like Ford is proposing help ensure Michigan's economic future. Moreover, these investments support small business and communities with substantial wages paid to thousands of new employees. This project and other potential transformational projects are generational opportunities of similar magnitude to the shift from horse-drawn carriages to motor cars. Michigan must seize this opportunity to ensure it retains the future of the auto industry and the state's future prosperity.

MMA encourages your strong support for this project and other projects that will drive the state's economic future.

Please contact Mike Johnston at 517-487-8554 with any questions.



Michigan Agri-Business Association

January 25, 2023

Township Trustees,

I am writing on behalf of the Michigan Agri-Business Association (MABA), a Michigan-based nonprofit trade association representing more than 300 organizations involved in the success of agriculture in our state. I urge you to support the land transfers that represent a critical step toward the launch of new job-creating economic development in Marshall. This project will bring 2,000 to 3,000 new high-paying manufacturing jobs to our state. It will help strengthen Michigan's overall workforce by attracting new workers to the region. And it will provide yet another example for how rural communities can play host to a mix of job-creating industries, from agriculture, to manufacturing and beyond.

Supporting a diverse mix of job creation in Michigan's rural communities is a top priority for our Association. Let's be clear: Rural Michigan faces substantial population and workforce challenges that pressure our state's ability to compete and win in a global market. The 2020 U.S. Census showed the first nationwide, 10-year rural population decline in history. Here in Michigan, we experienced the second slowest rate of population growth in the country, and of Michigan's 83 counties, 50, including Calhoun County lost population in the last Census. The population loss continuing in rural areas is a serious issue that has already had serious impacts on the agricultural industry's ability to secure a dependable labor force.

The importance of identifying and seizing opportunities to keep families in rural communities, and even attract new workers to our state, cannot be understated for the long-term success of agriculture. New economic opportunity in Marshall will benefit agriculture by supporting sustained job creation and economic growth, and by developing a stronger Michigan workforce by bringing more workers and their families to the region. Furthermore, creating high-paying career opportunities for rural young people will equip them to start their professional careers locally and continue to grow the community in the surrounding areas.

In today's highly-competitive economic environment, it is critical for our state to attract new job-creating opportunities – not allow them to be sent to other states or other countries. This is especially critical for rural Michigan as we seek to reverse current population loss trends. I urge you to clear the way for this win-win project in Marshall, which represents a benefit for the future of Michigan's rural economy.

Thank you,

Chuck Lippstreu
President, Michigan Agri-Business Association



CALHOUN COUNTY

OFFICE OF THE ADMINISTRATOR/CONTROLLER

“Building a Better County Through Responsive Leadership”

315 W. Green Street
Marshall, MI 49068
(269)781-0966 – Office

Kelli D. Scott
Administrator/Controller

January 23, 2023

Marshall Township Board
13551 Myron Avery Drive
Marshall, MI 49068

Dear Township Board of Trustees:

My name is Kelli Scott, Calhoun County Administrator/Controller. I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states.

Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend. The Megasite will create an estimated 2,000 to 3,000 new high-paying manufacturing jobs. A company that develops the site would replace the jobs Marshall has lost over the years. New personal incomes generated by these jobs will mean millions of dollars for our local small businesses, including restaurants, grocery stores, hardware stores and retailers. This project also will be a magnet for new capital investment for roads and infrastructure as well as higher property values and funding for police, fire, schools, and roads.

This project will help prevent “brain drain” by creating opportunities for young people, allowing them to start their professional careers near their families and close to home. It will create a new talent pipeline, giving young people the skills and training needed for a high-paying job right here in our region. This project will pay dividends for years to come.

This project is a win-win for everyone. It will create economic opportunities while preserving our community’s unique characteristics. This kind of opportunity does not come along often, and it is critical our area officials do everything they can to make sure it happens here.

For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Very Truly Yours,

Kelli Scott
Calhoun County
Administrator/Controller



Live.
Invest.
Innovate.
Locally.

January 25, 2023

Marshall Township
13551 Myron Avery Drive
Marshall, Michigan 49068

Re: Letter of Support for Marshall Township Mega site

Dear Township Board of Trustees,

My name is Scott Fleming, and I am the CEO of the Jackson Anchor Initiative in Jackson, Michigan. Before working in Jackson, I had the pleasure of serving as the CEO of the Marshall Area Economic Development Alliance. I was very involved in planning for the development of the Marshall Mega site. I'm writing to urge this board to approve the land transfers to keep this important project moving forward. This Mega site will attract a significant development that will impact not only Marshall but several other counties to help increase housing and economic growth opportunities for the mid-Michigan area.

Given my previous involvement with the mega site, I know firsthand how critical it is that local officials do everything they can to prevent the Marshall area from losing this fantastic opportunity. We are all familiar with the loss of thousands of jobs with the departures of Eaton Corporation and State Farm, and the mega-site gives us an incredible chance to bring jobs back into the area.

This project will be good for Marshall and the entire region and will be a boon for local families and businesses who are in Marshall and want to stay there for generations to come. Investment in the Marshall Mega site will demonstrate that southwest Michigan is open for business, helping to attract families and other companies to the area. You have the opportunity to create a bright economic future for Marshall and the region, and it would be a shame to lose this opportunity to another region or state.

I urge you to vote yes on the land transfers and support the ongoing development of the mega site.

Sincerely,

Scott Fleming

Scott Fleming, CEcD
President/ CEO, Jackson Anchor Initiative
161 W. Michigan Avenue, Jackson, MI 49201

Behnke Transportation, LLC

MARK A. BEHNKE
276 CAPITAL AVENUE N.E.
BATTLE CREEK, MI 49017

DIRECT LINE 269.441.7663
CELL 269.924.8022
FAX 269.441.7665



January 24, 2023

Dear Marshall Township Board of Trustees,

I am writing to give my personal support for the 425 land transfers of the Marshall Megasite.

As a small business owner, the current mayor of Battle Creek, and a long-time resident of the community who has served on the Battle Creek City Commission for nearly 30 years, I know how important the Marshall Megasite is for the entire region.

The township board's vote on the land transfers Thursday is a small but critical step toward developing the Marshall Megasite. We have seen thousands of jobs leave the region the past few years. With the departures of the Eaton Corporation and State Farm, the Marshall area itself has lost approximately 2,000 jobs. We need to do whatever we can to reverse this trend, and the Marshall Megasite project is a once-in-a-generation opportunity our area cannot afford to lose.

The Megasite will create an estimated 2,000 to 3,000 high-paying manufacturing jobs. The incomes generated by these jobs will result in millions of dollars being infused into local economies as well as providing much-needed money for new capital investment for infrastructure and more funding for police, fire, and schools.

To help this project come to fruition, the city of Battle Creek is excited to supply water to the site.

I strongly urge you to vote in support of the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you very much.

Sincerely,

Mark A. Behnke



**Greater Albion Chamber of Commerce
& Visitors Bureau**

403 S. Superior St.

P.O. Box 238

Albion, MI 49224

greateralbionchamber.org

Phone 517.629.5533

chamberoffice@greateralbionchamber.org

January 25, 2023

To Whom It May Concern:

I am writing on behalf of the Greater Albion Chamber of Commerce & Visitors Bureau (GACC) as a Board of Director in full support of the Marshall Megasite project due to this unique economic opportunity for job creation and investment within the Marshall community, region and beyond. The GACC recognizes that a new major manufacturing development will have the following benefits:

- Stimulate massive economic growth in our region by providing high-quality, good paying jobs with fringe benefits for thousands, boosting property values, and generating new tax revenues.
- For every new job created in this development, at least two to three additional jobs are created in the supply chain as a result of the spin-off impacts of the investment. These jobs are not replacing other jobs in Michigan's economy but are net new jobs to the region.
- Studies of similar investments in Michigan and other states have shown that these megasite development opportunities generate billions of dollars of new personal income from the direct, indirect, and induced jobs being created over a 20-year timeframe.
- The new personal incomes generated will drive a new economic engine for our community that will pump millions of dollars into local small businesses like restaurants, grocery stores, hardware stores, shops and other small businesses.

The GACC works to bring individuals into our community as well as engage our current residents and business owners. Albion, Michigan is a source of scenic natural beauty where the rich, diverse history of the past meets the dynamic, vibrant growth of the future. Albion is a friendly place of shared memories where people come together to live, work and play. The GACC is the local voice for and of businesses. It exists to develop and express business opinion and to promote the best interests of the community along civic, commercial, industrial and professional lines. It facilitates the growth of existing businesses and fosters new ones.

If you have any questions, please contact GACC President Billy Beers, myself, or the Board of Directors at 517.629.5533.

Sincerely,

Board of Directors
Greater Albion Chamber of Commerce & Visitors Bureau

Dear Township Board of Trustees,

My name is George Jenkot.

I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states.

Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend.

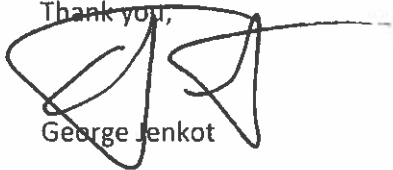
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This project is a win-win for everyone. It will create economic opportunities while preserving our community's unique characteristics. This kind of opportunity does not come along often, and it is critical our area officials do everything they can to make sure it happens here.

For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,

A handwritten signature in black ink, appearing to be 'George Jenkot', written over a horizontal line.

George Jenkot

Vice-Chair | MAEDA



450 North Avenue, Battle Creek, MI 49017 | 269-965-3931 | kellogg.edu

Jan. 23, 2023

Marshall Township Board of Trustees
13551 Myron Avery Drive
Marshall, MI 49068

RE: Marshall Megasite Project

Trustees:

Kellogg Community College is monitoring the potential development of the Marshall Megasite and remains ready to provide workforce-specific training, technical expertise, professional certification preparation and customizable academic degree pathways to anyone who needs such opportunities today and in the future.

The College is aware that future employers at the 1,900-acre Marshall Megasite project have the potential to create thousands of jobs and billions of dollars in investment in the Marshall area and surrounding communities.

As the premier provider of job training and accessible higher education in Calhoun County, KCC maintains a variety of programs and services available to employees, employers and organizations across the region. As an educational partner, KCC welcomes new students, trainees and business relationships in order to enhance the readiness of the region's workforce in emerging sectors, including those related to automobile, battery and semiconductor manufacturing.

In alignment with our mission to provide accessible, high-quality education to enrich our community and the lives of individual learners, KCC intentionally supports and trains the upcoming generations of our local skilled workforce.

Central to this task, the RMTC's 48,400-square-foot hands-on training facility located in the Fort Custer Industrial Park in Battle Creek – a mere 20 miles from the Megasite – recently underwent a \$4.3 million upgrade funded by the State of Michigan, the Battle Creek Tax Increment Finance Authority, the W.K. Kellogg Foundation, and KCC's voter approved capital millage.

The RMTC was born out of KCC's willingness and ability to serve the needs of our community by partnering with local employers and municipal governments to meet their

BOARD OF TRUSTEES

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Dr. Paul R. Watson II
President

WE OWN IT™

January 24, 2023

Marshall Township
Board of Trustees
13551 Myron Avery Drive
Marshall, MI 49068

Re: Marshall Megasite

Ladies and Gentlemen:

As the President of a local employer and wholesale distributor, I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that Southwest Michigan cannot afford to lose to other communities or other states.

Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend.

The Megasite will create an estimated 2,000 to 3,000 new high-paying manufacturing jobs. A local developer would replace the jobs Marshall has lost over the years. New personal incomes generated by these jobs will mean millions of dollars for local small businesses, including restaurants, grocery stores, hardware stores and retailers. This project also will be a magnet for new capital investment for roads and infrastructure as well as higher property values and funding for police, fire, schools and roads.

This project will help prevent “brain drain” by creating opportunities for young people, allowing them to start their professional careers near their families and close to home. It will create a new talent pipeline, giving young people the skills and training needed for a high-paying job right here in our region. This project will pay dividends for years to come.

This project is a win-win for everyone. It will create economic opportunities while preserving Marshall’s unique characteristics. This kind of opportunity does not come along often, and it is critical our area officials do everything they can to make sure it happens here.

For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,



John W. Harman
President

January 24, 2023

Marshall Township Board
13551 Myron Avery Drive
Marshall, MI 49068

Dear Township Board Members,

During my first week of employment with the City of Marshall in 1993, I was invited to lunch at Schuler's to meet Marshall Township Supervisor Gene Hamaker. During my 14 years working for the City of Three Rivers, I had developed a strong collaboration with the four surrounding Township Supervisors. I was surprised when Gene lashed out at the City Manager Maurice Evans about the loss of a new ALRO Steel development on the Gerholtz property on C Drive North in Marshall Township.

From this first interaction with Marshall Township, I committed to change this relationship to a strong collaborative area wide development strategy. In 2007, the City and Township developed the first Master PA 425 Conditional Land Transfer Agreement in the State of Michigan. Over my 13 years as City Manager, I worked with the Township Officials to make the PA 425 master agreement better for the current area developmental trends. When the Marshall Area Economic Development Alliance was formed, I was a strong advocate to have a member of the Marshall Township Board be appointed as a Board member.

Over the past 30 years, the Marshall area has lost more than 2,000 jobs mainly from State Farm Insurance, EATON Corporation, LEAR Corporation and Collins-Aikens. The proposed Mega Site could support the return of these lost jobs. The location of the site is ideal for industrial development with the availability of rail and the intersection of I94 & I69. This site has been investigated by many industries but was rejected by them due to the lack of utilities. By having this land "site-ready", the Marshall area can position themselves as a location for high paying jobs to keep our children and our grandchildren here.

I strongly support moving forward with the needed PA 425 Conditional Land Transfer between Marshall Township and the City of Marshall.

Let's keep Gene Hamaker's vision alive.

Sincerely,

A handwritten signature in black ink, appearing to read "Tom Tarkiewicz", with a long horizontal flourish extending to the right.

Tom Tarkiewicz
506 Forest Court
Marshall, MI 49068

Dear Township Board of Trustees,

My name is Joe Caron.

As the former Mayor of Marshall, I am writing this letter to voice my strong support for the **425 land transfers** - a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states.

Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend.

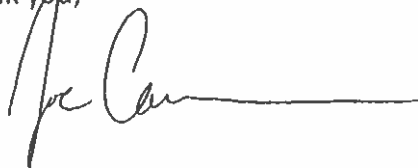
The Megasite will create an estimated 2,000 to 3,000 new high-paying manufacturing jobs. A company that develops the site would replace the jobs Marshall has lost over the years. New personal incomes generated by these jobs will mean millions of dollars for our local small businesses, including restaurants, grocery stores, hardware stores and retailers. This project also will be a magnet for new capital investment for roads and infrastructure as well as higher property values and funding for police, fire, schools and roads.

This project will help prevent "brain drain" by creating opportunities for young people, allowing them to start their professional careers near their families and close to home. It will create a new talent pipeline, giving young people the skills and training needed for a high-paying job right here in our region. This project will pay dividends for years to come.

This project is a win-win for everyone. It will create economic opportunities while preserving our community's unique characteristics. This kind of opportunity does not come along often, and it is critical our area officials do everything they can to make sure it happens here.

For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,

A handwritten signature in black ink, appearing to read "Joe Caron", with a long horizontal line extending to the right.

Joe Caron

General Manager – Schuler's Restaurant & Pub

Dear Township Board of Trustees,

My name is Emily LaFleur.

I am writing this letter to voice my strong support for the 425 land transfers, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states. Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend. The Megasite will create an estimated 2,000 to 3,000 new high-paying manufacturing jobs. A company that develops the site would replace the jobs Marshall has lost over the years. New personal incomes generated by these jobs will mean millions of dollars for our local small businesses, including restaurants, grocery stores, hardware stores and retailers. This project also will be a magnet for new capital investment for roads and infrastructure as well as higher property values and funding for police, fire, schools and roads. This project will help prevent "brain drain" by creating opportunities for young people, allowing them to start their professional careers near their families and close to home. It will create a new talent pipeline, giving young people the skills and training needed for a high-paying job right here in our region. This project will pay dividends for years to come. This project is a win-win for everyone. It will create economic opportunities while preserving our community's unique characteristics. This kind of opportunity does not come along often, and it is critical our area officials do everything they can to make sure it happens here. For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,

Emily LaFleur

General Manager

Dark Horse Brewing Co.

Dear Township Board of Trustees,

My name is Charles Mascari Jr.

I am writing this letter to voice my strong support for the 425 land transfers, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states. Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend. The Megasite will create an estimated 2,000 to 3,000 new high-paying manufacturing jobs. A company that develops the site would replace the jobs Marshall has lost over the years. New personal incomes generated by these jobs will mean millions of dollars for our local small businesses, including restaurants, grocery stores, hardware stores and retailers. This project also will be a magnet for new capital investment for roads and infrastructure as well as higher property values and funding for police, fire, schools and roads. This project will help prevent "brain drain" by creating opportunities for young people, allowing them to start their professional careers near their families and close to home. It will create a new talent pipeline, giving young people the skills and training needed for a high-paying job right here in our region. This project will pay dividends for years to come. This project is a win-win for everyone. It will create economic opportunities while preserving our community's unique characteristics. This kind of opportunity does not come along often, and it is critical our area officials do everything they can to make sure it happens here. For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,

Charles Mascari

Owner

Dark Horse Brewing Co.

Dear Township Board of Trustees,

My name is John Rodopoulos.

I am writing this letter to voice my strong support for the 425 land transfers, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states. Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend. The Megasite will create an estimated 2,000 to 3,000 new high-paying manufacturing jobs. A company that develops the site would replace the jobs Marshall has lost over the years. New personal incomes generated by these jobs will mean millions of dollars for our local small businesses, including restaurants, grocery stores, hardware stores and retailers. This project also will be a magnet for new capital investment for roads and infrastructure as well as higher property values and funding for police, fire, schools and roads. This project will help prevent "brain drain" by creating opportunities for young people, allowing them to start their professional careers near their families and close to home. It will create a new talent pipeline, giving young people the skills and training needed for a high-paying job right here in our region. This project will pay dividends for years to come. This project is a win-win for everyone. It will create economic opportunities while preserving our community's unique characteristics. This kind of opportunity does not come along often, and it is critical our area officials do everything they can to make sure it happens here. For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,

John Rodopoulos

Director of Operations

Dark Horse Brewing Co.

Dear Township Board of Trustees,

My name is Dr. Randy Davis. I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states.

Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend.

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This project is a win-win for everyone. It will create economic opportunities while preserving our community's unique characteristics. This kind of opportunity does not come along often, and it is critical our area officials do everything they can to make sure it happens here.

I have served on the MAEDA Board in the past, the LDFA Board, various Boards in the Marshall Community, and past Superintendent of Marshall Public Schools for 12 years. I have been aware of the efforts put forth by community leaders over the last 14 years to find a productive opportunity for the Megasite. Should a very real opportunity present itself, our elected/selected leaders must take responsible actions that are in the best interest of all.

For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,

A handwritten signature in black ink that reads "Randy Davis". The signature is written in a cursive style with a long horizontal stroke at the end.

Dr. Randy Davis

Fredonia Township, Marshall

Dear Township Board of Trustees,

My name is Bud Dunn, and I'm Vice President at Atlas Sales, Inc., in Battle Creek.

I am writing to strongly encourage the board to approve the 425 land transfers, a vital step toward the development of the Marshall Megasite.

A major manufacturing development will mean massive economic growth across the region, providing high-quality, good-paying jobs for thousands as well as encouraging investment and supporting small businesses.

As a young business owner, I am always eager to see opportunities for young people to find jobs or create new businesses here in southwest Michigan. As a local family-owned beverage distributor, we've seen the difficulties faced over the past few years by mom-and-pop restaurants and neighborhood taverns. The megasite development will mean more people spending more money in the area, benefiting those businesses that need it as well as other retailers.

This region cannot afford to miss out on a once-in-a-generation opportunity like this one. It's estimated the Marshall Megasite development will create 2,000 to 3,000 new high-paying manufacturing jobs. That will reverse the thousands of jobs this area has lost over the past 20 years with the departures of State Farm and the Eaton Corporation.

It's exciting to see the opportunities this project will create for young people, allowing them to start their professional careers near their families and close to home. Our region will benefit from a new talent pipeline that gives young people the skills and training needed for a high-paying job right here. It's something we'll continue to benefit from for years into the future.

For these reasons, I urge you to vote to support the 425 land transfers, a critical step forward in the ongoing development of the Marshall Megasite.

Thank you,

Name

Bud Dunn | Vice President, Atlas Sales

Dear Township Board of Trustees,

My name is Sara Jeffery.

I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states.

Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend.

The Megasite will create an estimated 2,000 to 3,000 new high-paying manufacturing jobs. A company that develops the site would replace the jobs Marshall has lost over the years. New personal incomes generated by these jobs will mean millions of dollars for our local small businesses, including restaurants, grocery stores, hardware stores and retailers. This project also will be a magnet for new capital investment for roads and infrastructure as well as higher property values and funding for police, fire, schools and roads.

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For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,

A handwritten signature in black ink, appearing to read 'Sara Jeffery', with a stylized, cursive script.

Sara Jeffery

116 S. Sycamore St., Marshall, MI 49068

Dear Township Board of Trustees,

My name is Derek King and I serve on the Calhoun County Board of Commissioners. As an elected official in this community, a small business owner of nearly 20 years and a lifetime resident of Calhoun County, I'm excited to see continued activity on the Marshall Megasite because it will benefit the entire region. I strongly support the 425 land transfers that are up for your approval.

While the land transfers are a small step in this large-scale, once-in-a-lifetime project, they are an important one that will keep this project moving forward. Development of the Marshall Megasite is important for the Marshall community, but also the entire region, bringing several thousand high-paying manufacturing jobs to Calhoun County, replacing those we've lost over the years as large employers have left.

With this development, we'll see the benefits of an influx of new workers and families in our communities for years to come. Millions of dollars will be invested in the local economy for our beloved small business community. As a business owner myself, I know firsthand how difficult the last few years have been due to the COVID-19 pandemic, and increasing our customer base will only mean great things for these area businesses. Development of the megasite will also mean new capital for projects that will benefit the entire region, like infrastructure and roads as well as police, fire and schools.

This project is a win-win for everyone. It will create economic opportunities while preserving our way of life here in Calhoun County. It's even more exciting that new, high-paying jobs will be available to future generations so when our children grow up they'll be able to stay in the area, providing for a sustainable community and healthy future. As a father of five young children, it would mean the world to see my children grow up and raise their families in this community, just like I did.

This kind of opportunity does not come along often, and as elected officials, we need to do everything we can to help ensure it happens in Marshall. I urge you to support the 425 land transfers so we can keep development of the Marshall Megasite moving forward.

Thank you,

Derek King
Calhoun County Commissioner, District 5

Dear Township Board of Trustees,

My name is Desmond Kizklay

I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states.

Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend.

The Megasite will create an estimated 2,000 to 3,000 new high-paying manufacturing jobs. A company that develops the site would replace the jobs Marshall has lost over the years. New personal incomes generated by these jobs will mean millions of dollars for our local small businesses, including restaurants, grocery stores, hardware stores and retailers. This project also will be a magnet for new capital investment for roads and infrastructure as well as higher property values and funding for police, fire, schools and roads.

This project will help prevent "brain drain" by creating opportunities for young people, allowing them to start their professional careers near their families and close to home. It will create a new talent pipeline, giving young people the skills and training needed for a high-paying job right here in our region. This project will pay dividends for years to come.

This project is a win-win for everyone. It will create economic opportunities while preserving our community's unique characteristics. This kind of opportunity does not come along often, and it is critical our area officials do everything they can to make sure it happens here.

For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,



Name

Marshall, MI

Dear Township Board of Trustees,

My name is Michael Lounds.

I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states.

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Thank you,

A handwritten signature in black ink that reads "Michael Lounds". The signature is written in a cursive, flowing style.

Michael Lounds

Owner, Bogar Theatre, TrailBlazers and Pawfitters

Dear Township Board of Trustees,

My name is Jason A. LaForge.

I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states.

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Thank you,



Owner, Louie's Bakery
144 West Michigan Ave., Marshall

Dear Township Board of Trustees,

My name is Matthew Miller, I live at 19521 Partello rd, Marshall.

I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states.

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For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,



1/23/23

Matthew D. Miller

Marshall Resident and local Business owner

Dear Township Board of Trustees,

My name is Deep Multani.

I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite. This project is a once-in-a-generation opportunity that our area cannot afford to lose to other communities or other states.

Over the past 20 years, the Marshall area has lost around 2,000 jobs with the departures of the Eaton Corporation and State Farm. The Marshall Megasite is critical toward reversing this trend.

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Thank you,

Deep Multani



Quality INN Marshall

Dear Township Board of Trustees,

My name is Ryan Traver. Business owner in downtown Marshall, parent of two young girls, and Marshall city council member.

I am writing this letter to voice my strong support for the **425 land transfers**, a critical step toward the development of the Marshall Megasite.

Serving on city council for the second time over the past 15 years I've often been asked about how to move Marshall forward. Taxes are high, population is declining, companies have come and gone, our schools struggle to get support, graduates leave for better opportunities, and the city struggles to find new revenue. This is a once-in-a-generation opportunity that can change the course of our region for decades to come, and provide our schools, our small businesses, and our children with possibilities that may not otherwise ever be possible. We can not let this pass us by or our city could forever suffer because of it.

This project is a win-win for everyone. It will create economic opportunities while preserving our community's unique characteristics. This kind of opportunity does not come along often, and it is critical our area officials do everything they can to make sure it happens here. As city leaders, we are entrusted with some information that is not readily available to the public at-large, and we need to use this information to make decisions that are best for our communities, even when there is a vocal minority who will never see eye to eye with us.

For these reasons, I urge you to vote to support the 425 land transfers, an essential step forward in the ongoing development of the Marshall Megasite.

Thank you,

A handwritten signature in black ink that reads "Ryan W. Traver". The signature is written in a cursive, flowing style with a long horizontal line extending to the right.

Ryan W. Traver

Owner | BluFish, downtown Marshall
Marshall City Council Member, At-Large
MAEDA Board Member
Resident at 604 Turquoise Trail, Marshall