AMRIZE

Michigan Transportation
Appropriations Subcommittee

BUILDING MICHIGAN

May 13, 2026

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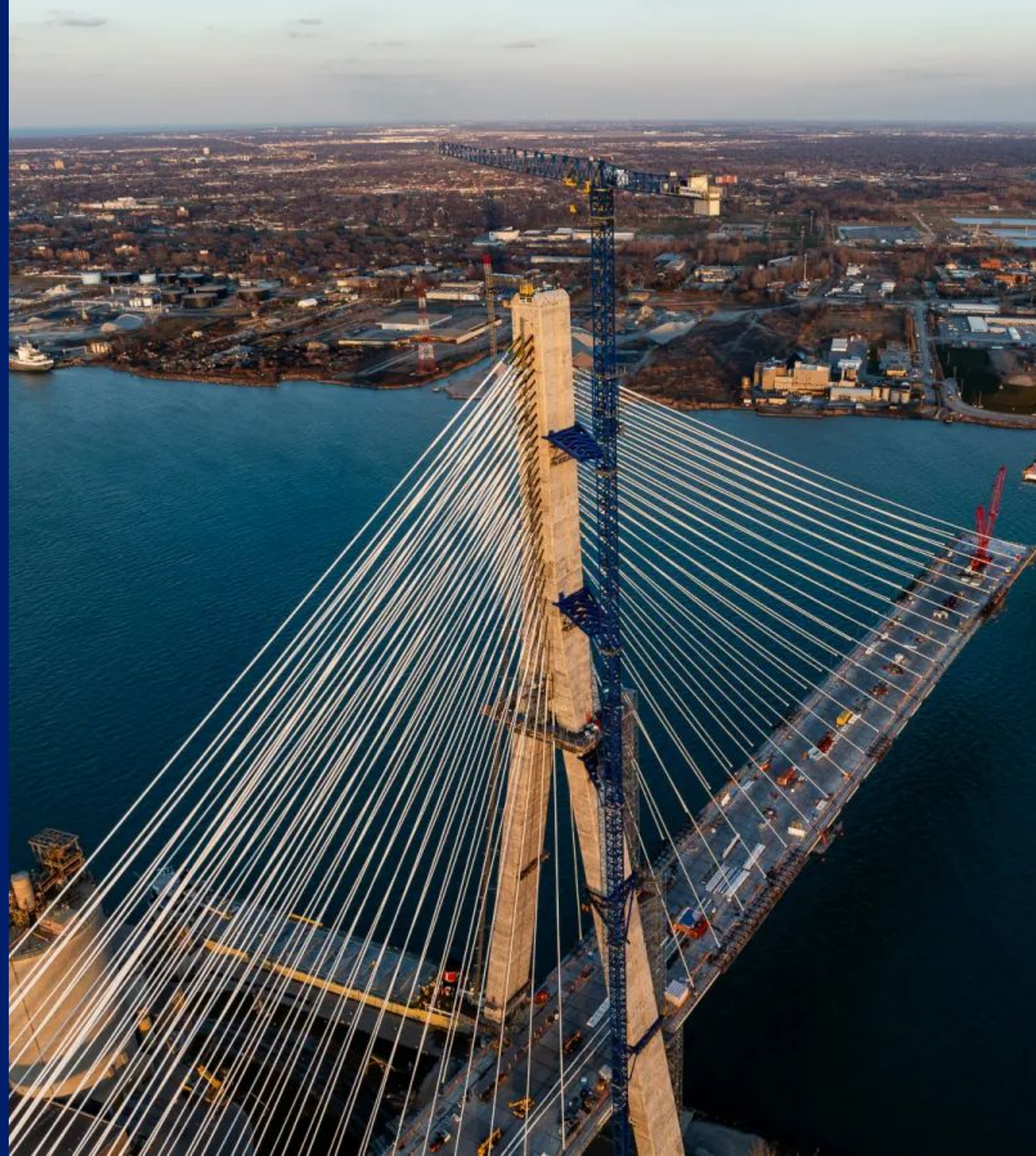
SECTION 1

AMRIZE IN MICHIGAN



Gordie Howe Bridge, Detroit, MI — Amrize inside

WHO IS AMRIZE

BUILDING THE MATERIALS THAT BUILD MICHIGAN

Materials That Build Michigan

Amrize supplies aggregates, cement, and ready-mix concrete — the foundational materials behind Michigan's roads, bridges, buildings, and infrastructure.

Waterway-Dependent Operations

Michigan's Great Lakes are essential to our logistics. We ship millions of tons of raw materials by vessel — enabling cost-effective, sustainable supply chains.

Economic Engine for Michigan

Amrize's Michigan operations support thousands of jobs directly and indirectly, contributing over $1 billion annually to the state economy.

FORMERLY HOLCIM

Amrize (formerly Holcim) is a global leader in innovative and sustainable building solutions.

115+

Years in Michigan

$1B+

Annual Economic Impact

6

Active Michigan Ports

MILLIONS

Tons Shipped via Great Lakes

"Build Your Ambition"

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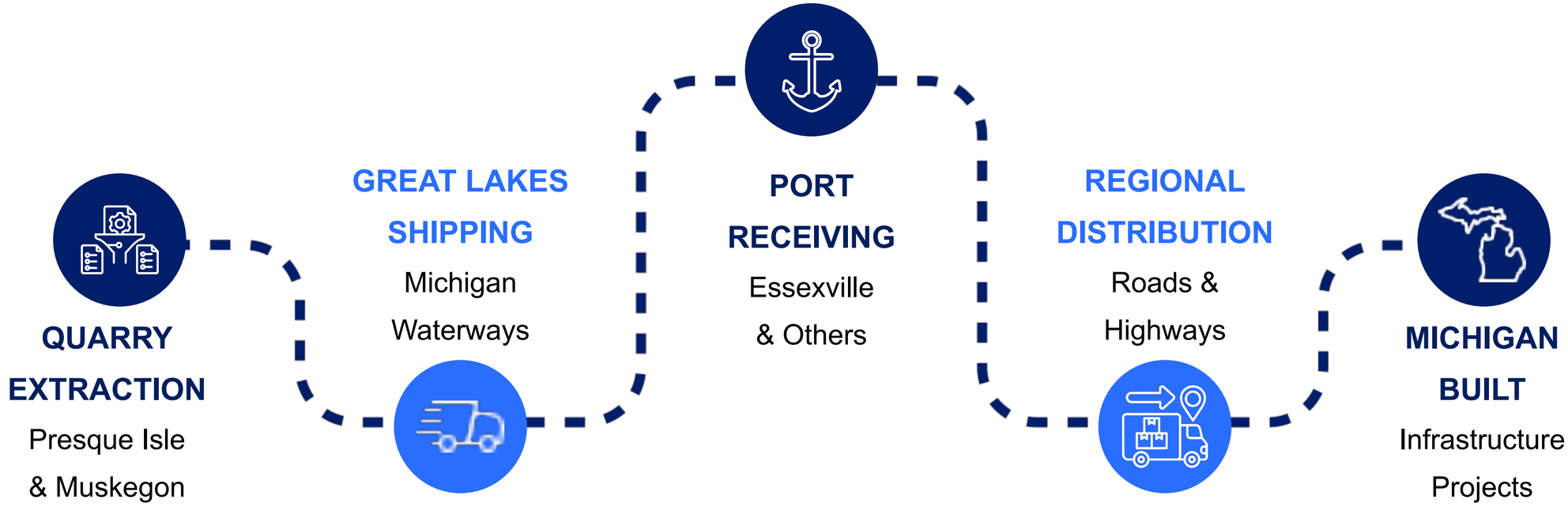
SECTION 2

MICHIGAN'S WATERWAYS POWER OUR ECONOMY

Essexville Terminal, Bay City, MI — Amrize inside

STRONG SUPPLY CHAINS = A STRONGER MICHIGAN

EVERY ROAD, BRIDGE, AND BUILDING IN MICHIGAN DEPENDS ON RELIABLE MATERIALS SUPPLY



WHEN PORTS FAIL, MICHIGAN PAYS

Supply chain disruption at a single port forces construction materials onto roads, adding cost, congestion, and wear to Michigan's already-strained highway system. Port investment IS highway investment.

RESILIENCE STARTS AT THE WATER'S EDGE

Michigan's 3,000+ miles of Great Lakes shoreline are an unmatched competitive advantage. Investments in port infrastructure protect that advantage for the next generation of manufacturers and builders.

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THE GREAT LAKES:
MICHIGAN'S MARITIME HIGHWAY

MOVING THE MATERIALS THAT BUILD OUR STATE — EFFICIENTLY AND SUSTAINABLY

11,000+

TRUCK TRIPS AVOIDED

Each year, Amrize's waterway operations eliminate over 11,000 heavy truck trips from Michigan's roads — reducing congestion, road wear, and emissions.

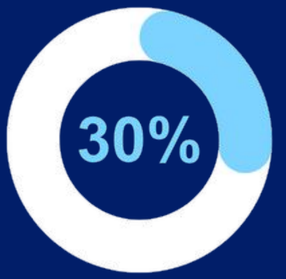
LOWER CARBON FOOTPRINT

Shipping a ton of aggregate by water generates a fraction of the emissions compared to trucking the same distance — a measurable sustainability advantage.

MILLIONS

TONS SHIPPED ANNUALLY

Amrize moves millions of tons of aggregates and building materials across the Great Lakes each year, serving construction markets across the region.



COST SAVINGS VS. LAND

Water transport delivers a meaningful cost advantage over road freight, keeping Michigan construction materials affordable for builders and taxpayers.

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SECTION 3

OUR MICHIGAN PORT NETWORK

Presque Isle, Lake Huron — Amrize inside

AMRIZE'S MICHIGAN PORT NETWORK

SIX STRATEGIC LOCATIONS SERVING MICHIGAN COMMUNITIES AND SUPPLY CHAINS

ESSEXVILLE TERMINAL

Bay City / Saginaw Bay

- Serves Saginaw Bay & Great Lakes routes
- Critical hub for construction aggregates
- Adjacent to 2 Qualified Opportunity Zones
- Application 85% complete — ready to advance

PRESQUE ISLE QUARRY

Northern Lake Huron

- Protects vital dock infrastructure on Lake Huron
- Large-scale investment for Northern Michigan
- Supports regional supply chains & economy
- Complements statewide infrastructure goals

MUSKEGON PORT

West Michigan / Lake Michigan

- Key West Michigan distribution point
- Serves Grand Rapids metro region
- Lake Michigan aggregate transport hub
- Critical for W. Michigan construction supply

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AMRIZE'S MICHIGAN PORT NETWORK

SIX STRATEGIC LOCATIONS SERVING MICHIGAN COMMUNITIES AND SUPPLY CHAINS

Detroit Terminal

Detroit / Southeast MI

- Serves Southeastern Michigan - Detroit Metro Area
- Provided construction materials for Gordie-Howe Bridge
- Main logistics hub in the Port of Detroit
- Produces blended and packaged materials

St. Joseph Terminal

Lake Michigan / Southwest MI

- Serves Southwestern Michigan and Northern Indiana commercial markets
- MDOT & INDOT Materials Provider
- Supports regional supply chains & economy
- Complements statewide infrastructure goals

Alpena Cement Plant

Lake Huron / Great Lakes States

- Tradition of service since 1907
- $25 Million local payroll annually for 250+ employees
- Ships nearly 2 million tons of cement annually
- $1.2 Million in local taxes

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SMALL PORTS, BIG IMPACT

WHY INVESTING IN DREDGING, MAINTENANCE & HARBOR INFRASTRUCTURE PAYS DIVIDENDS FOR ALL OF MICHIGAN

SUPPLY CHAIN RELIABILITY

Small ports are the last mile of Great Lakes shipping. When a dock deteriorates or a channel silts up, manufacturers, contractors, and communities pay higher prices for the same materials

Port maintenance is supply chain maintenance.

JOBS & LOCAL ECONOMIES

Port operations support direct maritime jobs, stevedoring, logistics, and downstream construction employment. In rural and small communities, a functioning port is often the anchor of the local economy.

ENVIRONMENTAL SUSTAINABILITY

A ton of aggregate moved by water produces a fraction of the emissions of the same ton moved by truck. Investing in Great Lakes ports keeps Michigan's supply chains green, reducing congestion and carbon output statewide.

MICHIGAN'S $22M PORT INFRASTRUCTURE INVESTMENT

HOW STRATEGIC PORT INVESTMENT MULTIPLIES ECONOMIC RETURNS ACROSS THE STATE

$22M

HOUSE TRANSPORTATION BUDGET ALLOCATION FOR MICHIGAN PORTS

Proposed in the FY2026 House Transportation Budget

State dollars can serve as the 20% PIDP match, unlocking millions in federal and private funding.

01

Port & Dock Infrastructure Repair

Aging dock structures at Essexville, Presque Isle, and Muskegon require capital investment to ensure safe, reliable waterway commerce.

02

Dredging & Channel Maintenance

Silted harbors reduce vessel capacity and strand materials. Regular dredging unlocks the full economic potential of Michigan's port facilities.

03

Matching Federal PIDP Grants

State investment can serve as the 20% cost match required for MARAD's PIDP grants — turning $22M into 100M+ total project funding.

04

Regional Harbor Development

Coordinate with port authorities and private operators statewide to prioritize projects with the highest ROI for local communities and supply chains.

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BUILD YOUR AMBITION

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