



# Budget Briefing: Community Colleges

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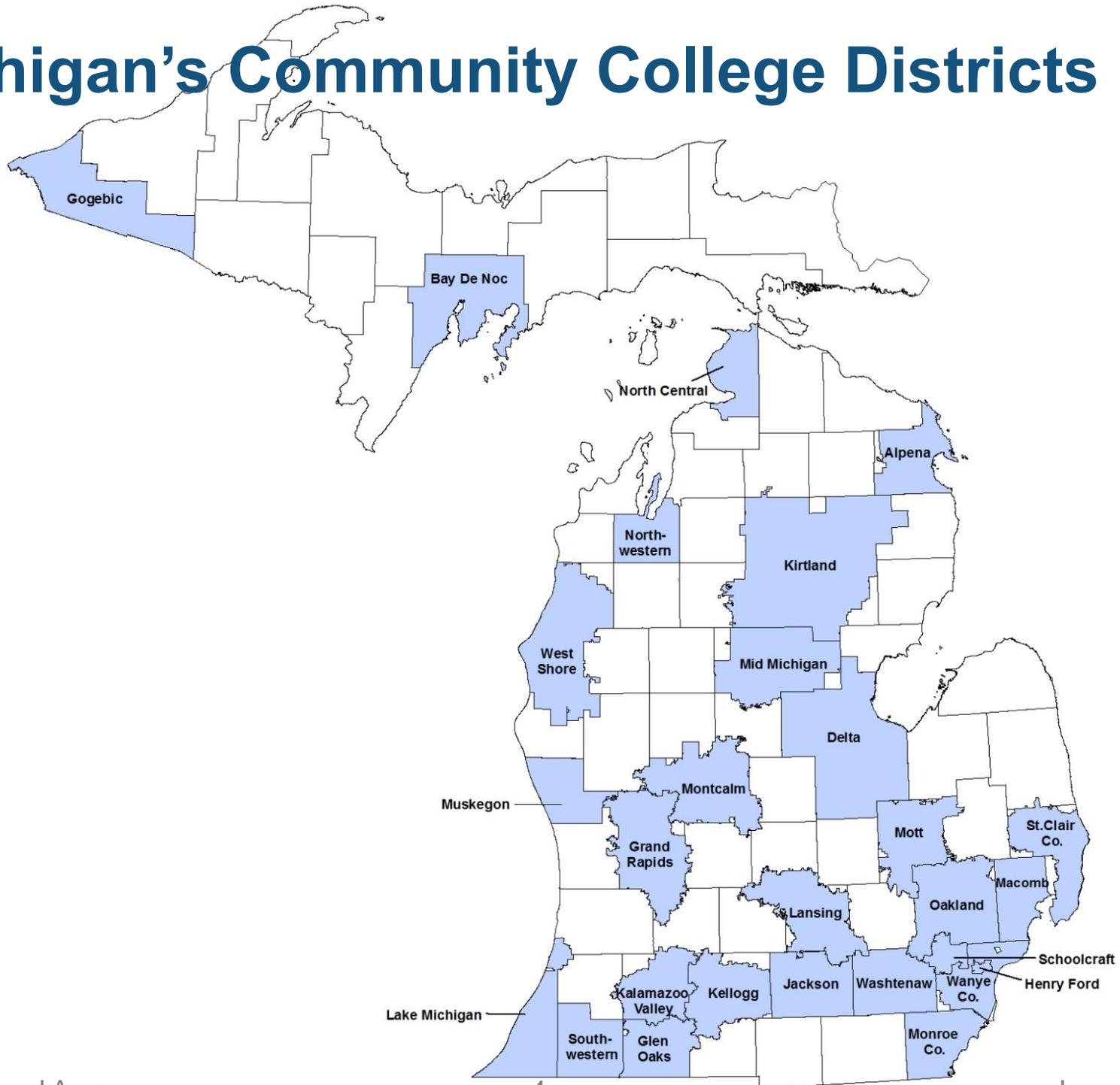
# Briefing Topics

- Funding Sources
- Appropriations Areas
- Major Budget Topics
  - Community College Revenues
  - Community College Expenditures
  - Community College Enrollment Data

# Michigan's Community Colleges

- The Community Colleges budget provides funding for Michigan's 28 public community colleges. Community colleges are supported through a combination of:
  - State appropriations
  - Tuition and fees
  - Local property taxes
- Each community college draws students primarily from within a district organized under statute and is governed by a board of trustees elected from the district. Not all areas of the state fall within a community college district.
- Community colleges provide collegiate and non-collegiate level education primarily to individuals above the twelfth grade age level within commuting distance. Community college programs include:
  - Vocational-technical education leading to an associate's degree
  - Education in anticipation of transfer to a four-year institution
  - Basic skills
  - Customized training or retraining for displaced workers
  - Baccalaureate degrees at certain institutions in cement technology, maritime technology, energy production technology, and culinary arts

# Michigan's Community College Districts



# Key Budget Terms

**Fiscal Year:** The state's fiscal year (FY) runs from October to September. FY 2019-20 is October 1, 2019 through September 30, 2020.

**Appropriation:** Authority to expend funds. An appropriation is not a mandate to spend. Constitutionally, state funds cannot be expended without an appropriation by the legislature.

**Line Item:** Specific appropriation amount in a budget bill which establishes spending authorization for a particular program or function.

**Boilerplate:** Specific language sections in a budget bill which direct, limit, or restrict line item expenditures, express legislative intent, and/or require reports.

**Lapse:** Appropriated amounts that are unspent or unobligated at the end of a fiscal year. Appropriations are automatically terminated at the end of a fiscal year unless designated as a multi-year work project under a statutory process. Lapsed funds are available for expenditure in the subsequent fiscal year.

Note: Unless otherwise indicated, historical budget figures in this presentation have not been adjusted for inflation.

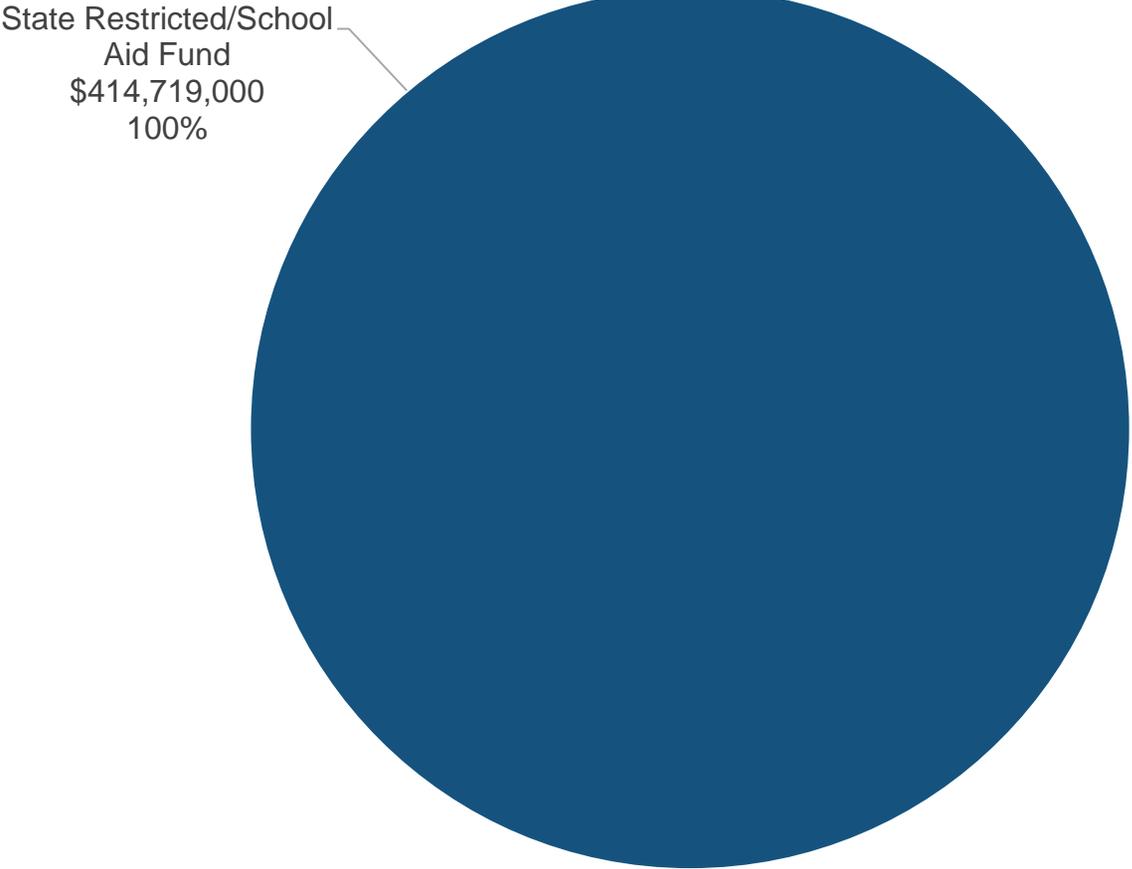
# Funding Sources

# FY 2019-20 Community Colleges Budget

Fund Source	Funding	Description
Gross Appropriations	\$414,719,000	Total spending authority from all revenue sources
Interdepartmental Grants (IDG) Revenue	0	Funds received by one state department from another state department, usually for services provided
Adjusted Gross Appropriations	\$414,719,000	Gross appropriations excluding IDGs; avoids double counting when adding appropriation amounts across budget areas
Federal Revenue	0	Federal grant or matching revenue; generally dedicated to specific programs or purposes
Local Revenue	0	Revenue received from local units of government for state services
Private Revenue	0	Revenue from individuals and private entities, including payments for services, grants, and other contributions
State Restricted Revenue	414,719,000	State revenue restricted by the State Constitution, state statute, or outside restriction that is available only for specified purposes; includes most fee revenue
State General Fund/General Purpose (GF/GP) Revenue	\$0	Unrestricted revenue from taxes and other sources available to fund basic state programs and other purposes determined by the legislature

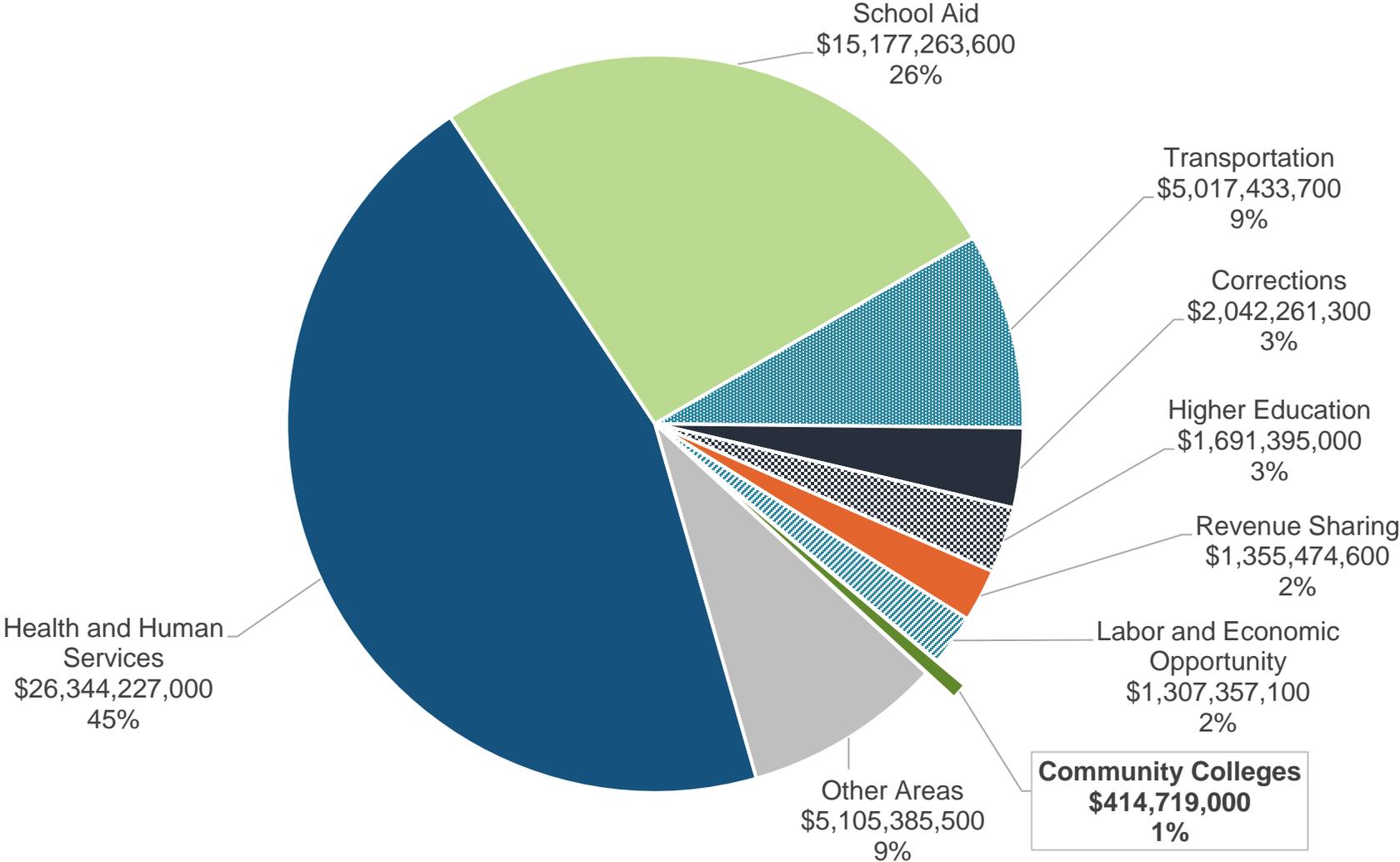
# FY 2019-20 Fund Sources

All of the **\$414.7 million** Community Colleges budget is funded by state restricted School Aid Fund (SAF) revenue.



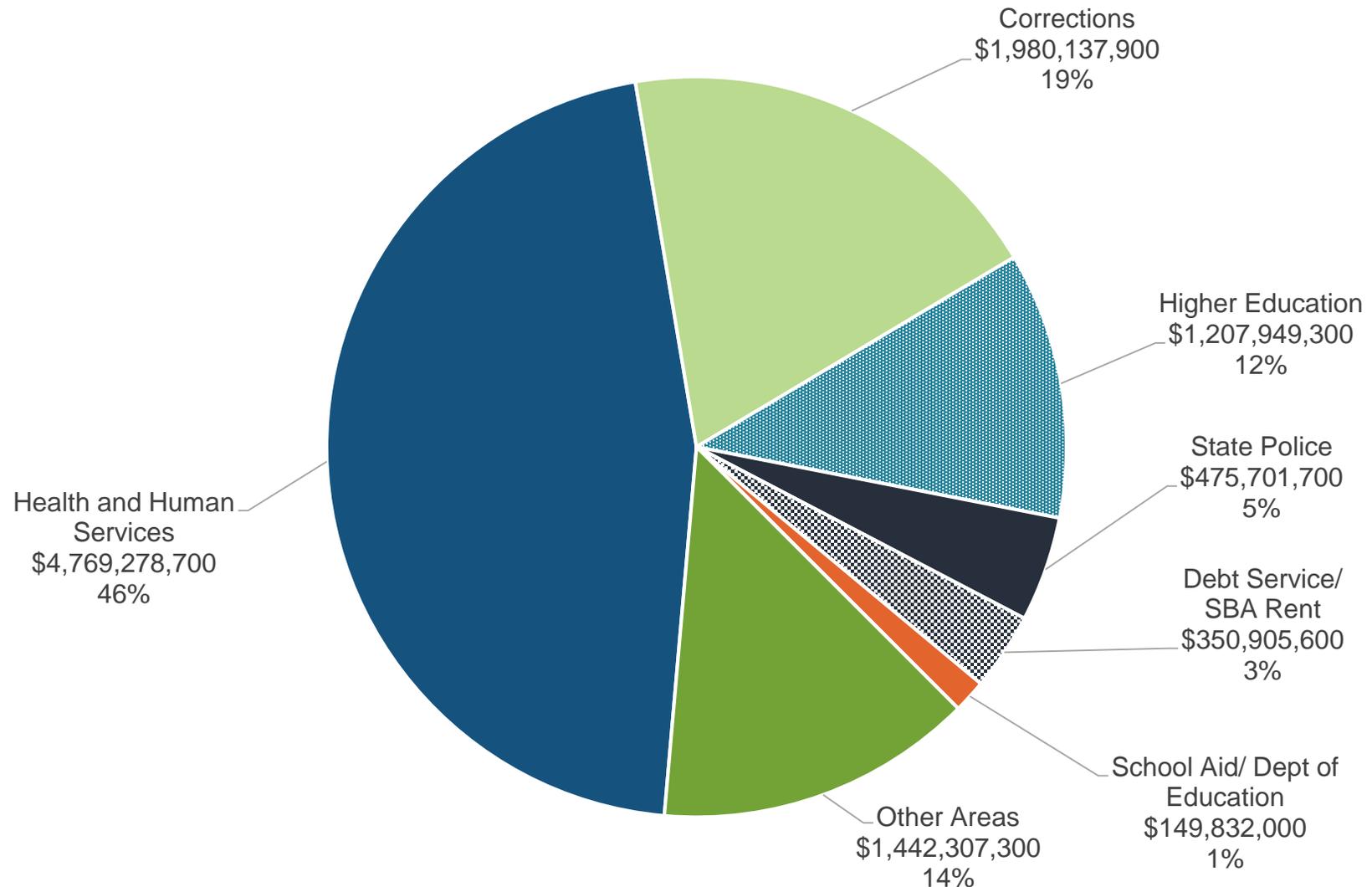
# Community Colleges Share of Total State Budget

The Community Colleges budget represents almost **1%** of the **\$58.5 billion** state budget (adjusted gross) for FY 2019-20.



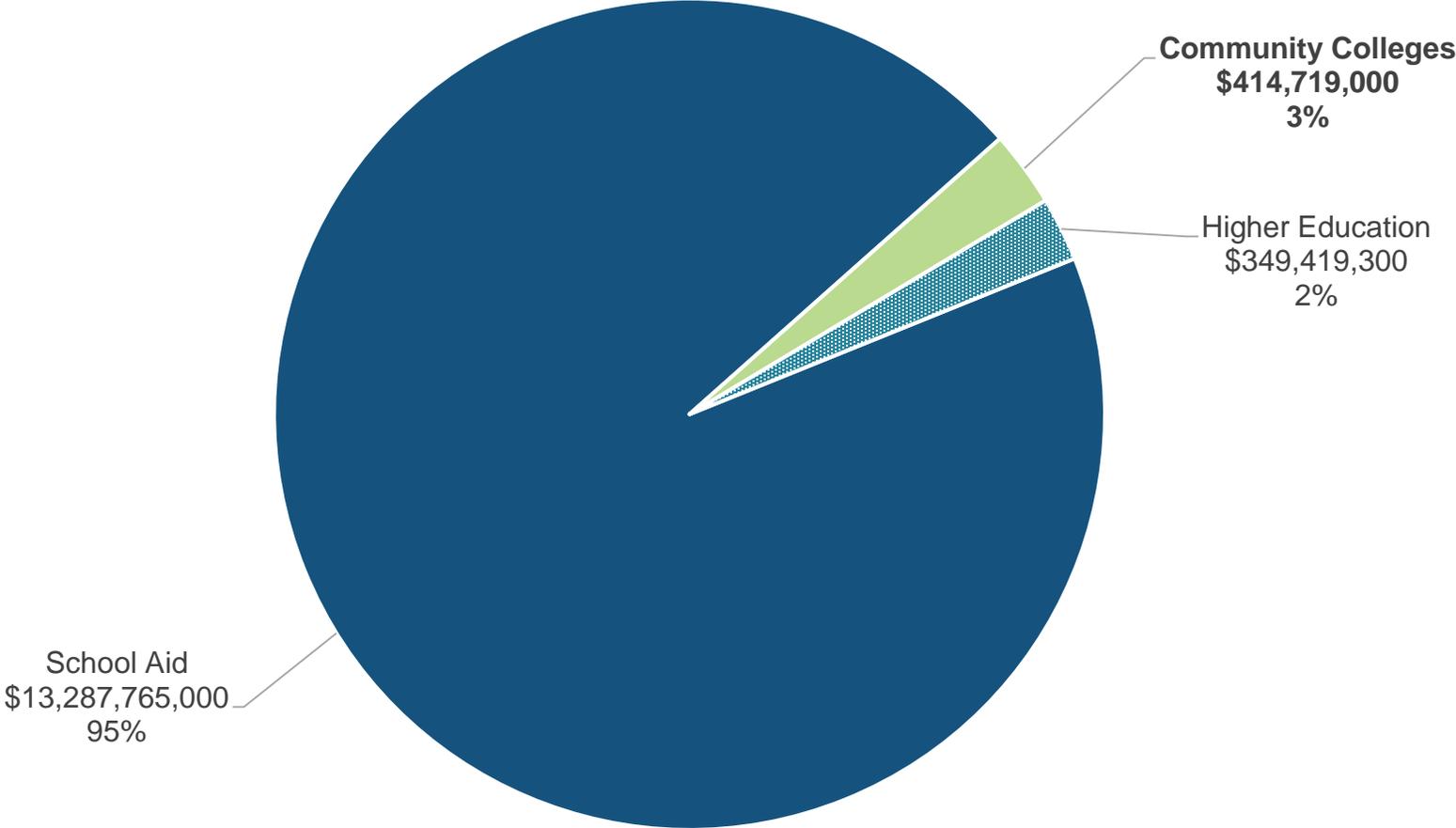
# Community Colleges Share of Total GF/GP Budget

The Community Colleges budget receives none of the state's **\$10.4 billion** GF/GP budget for FY 2019-20.



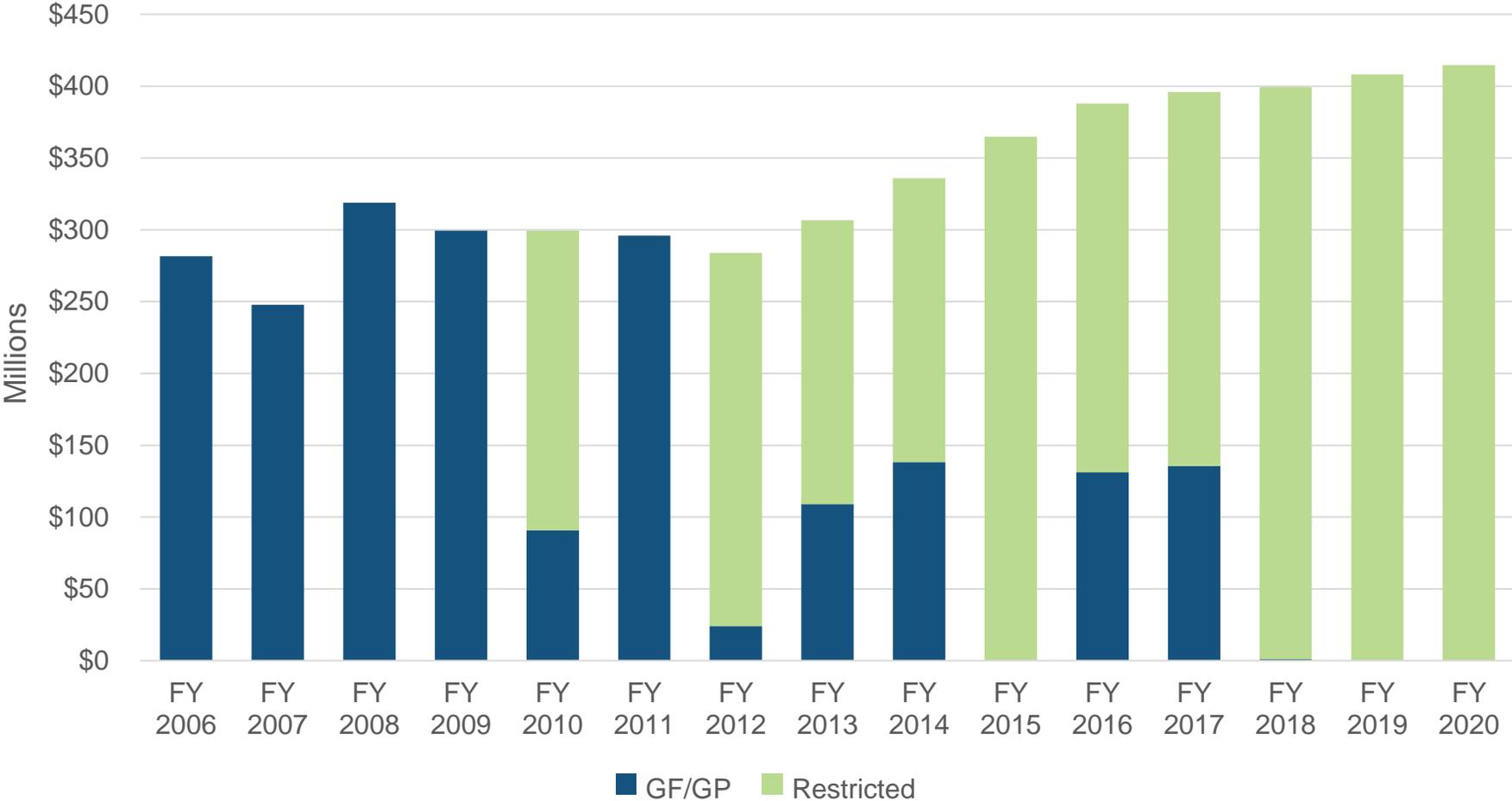
# FY 2019-20 School Aid Fund Appropriations

Community Colleges receive **3%** of the School Aid Fund (SAF) appropriations, which total **\$14.1 billion**.



# Community Colleges Funding History

Historically, community colleges have been funded entirely with state GF/GP revenues. Recent budgets have been funded mostly with School Aid Fund (SAF) revenue, and the FY 2019-20 budget consists entirely of SAF. Increases since FY 2011-12 are largely the result of funding the state’s share of retirement contributions in MPERS.



# Appropriation Areas

# Community Colleges Appropriation Areas

**Operations Grants:** Funding for community colleges' operational costs, distributed according to a performance formula.

**MPSERS State Share:** Funding to pay for the state's share of colleges' unfunded actuarial accrued liability to the Michigan Public School Employees' Retirement System (MPSERS). The state share is the difference between the contribution rate needed to meet the MPSERS unfunded actuarial accrued liability and the employer contribution cap of 20.96% of payroll. Amounts allocated by proportion to its percentage of total covered payroll in the immediately preceding fiscal year.

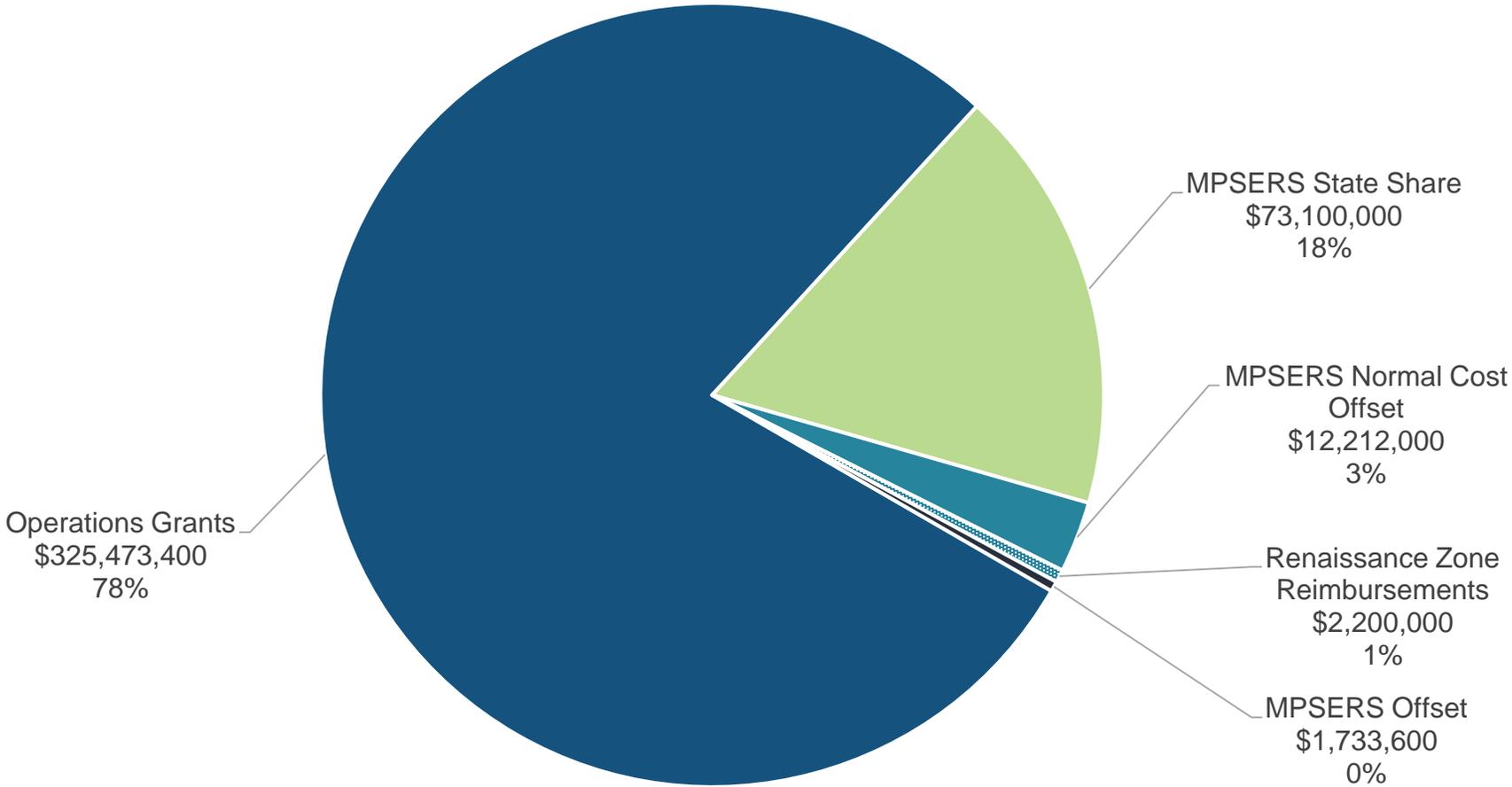
**MPSERS Offset:** Funding to offset a portion of the contributions owed to MPSERS by community colleges. Amounts allocated by the proportion to its percentage of total covered payroll in the immediately preceding fiscal year.

**MPSERS Normal Cost Offset:** Funding to reimburse community colleges for their normal cost portion to reduce the assumed rate of return for MPSERS from 7.5% to 7.05%.

**Renaissance Zone Reimbursements:** Replacement of property tax revenue lost in the prior fiscal year due to the creation of a Renaissance Zone property tax exemption within a community college's district.

# FY 2019-20 Gross Appropriations

About four-fifths of the \$414.7 million Community Colleges budget supports operations grants to all 28 community colleges, funded with School Aid Fund revenues.



# Major Budget Topics

# Community College Operations Funding

The legislature annually appropriates funds for individual community colleges, a process that since FY 2006-07 has included the use of a performance funding formula to allocate the total increase (or decrease) in state appropriations for community college operations.

Any increased funding for community colleges is distributed using the performance formula. The formula is specified in annual budget act language.

Each community college's operations funding currently consists of three parts:

- Baseline funding, which is the total amount appropriated in the prior year.
- Performance funding, new appropriations determined through the formula.
- North American Indian Tuition Waiver costs, funding provided to community colleges to cover waived tuition costs for eligible students.

# Performance Indicators Formula

The formula is based on the recommendations made from the FY 2015-16 Performance Indicators Task Force, with some minor changes. The formula specifies the percentage of total performance funding that is distributed under each metric.

FY 2019-20 Formula Component	% of Performance Funding	FY 2019-20 Amount
Across-the-Board Sustainability adjustment	30%	\$731,100
Contact hour equated students, weighted for health & tech fields	25%	\$609,250
Performance Completion Improvement	10%	\$243,700
Performance Completion Number	10%	\$243,700
Performance Completion Rate	10%	\$243,700
Administrative Costs	5%	\$121,850
Local Strategic Value Component	5%	\$121,850
6 Colleges with Lowest Taxable Value in prior fiscal year, weighted by Fiscal Year Equated Students	5%	\$121,900
<b>Total Performance Funding</b>	<b>100%</b>	<b>\$2,437,050</b>

# Performance Indicators Formula: Local Strategic Value Component

- The Local Strategic Value component of the performance indicators formula is appropriated for community colleges that certify by October 15 that they have met certain best practice standards pertaining to economic development/business partnerships, educational partnerships, and community services.
- Local Strategic Value funds are distributed to qualifying community colleges in proportion to the colleges' prior-year appropriations.
- All 28 community colleges qualified for their FY 2019-20 Local Strategic Value payments.

# Operations Grants: FY 2019-20 Changes

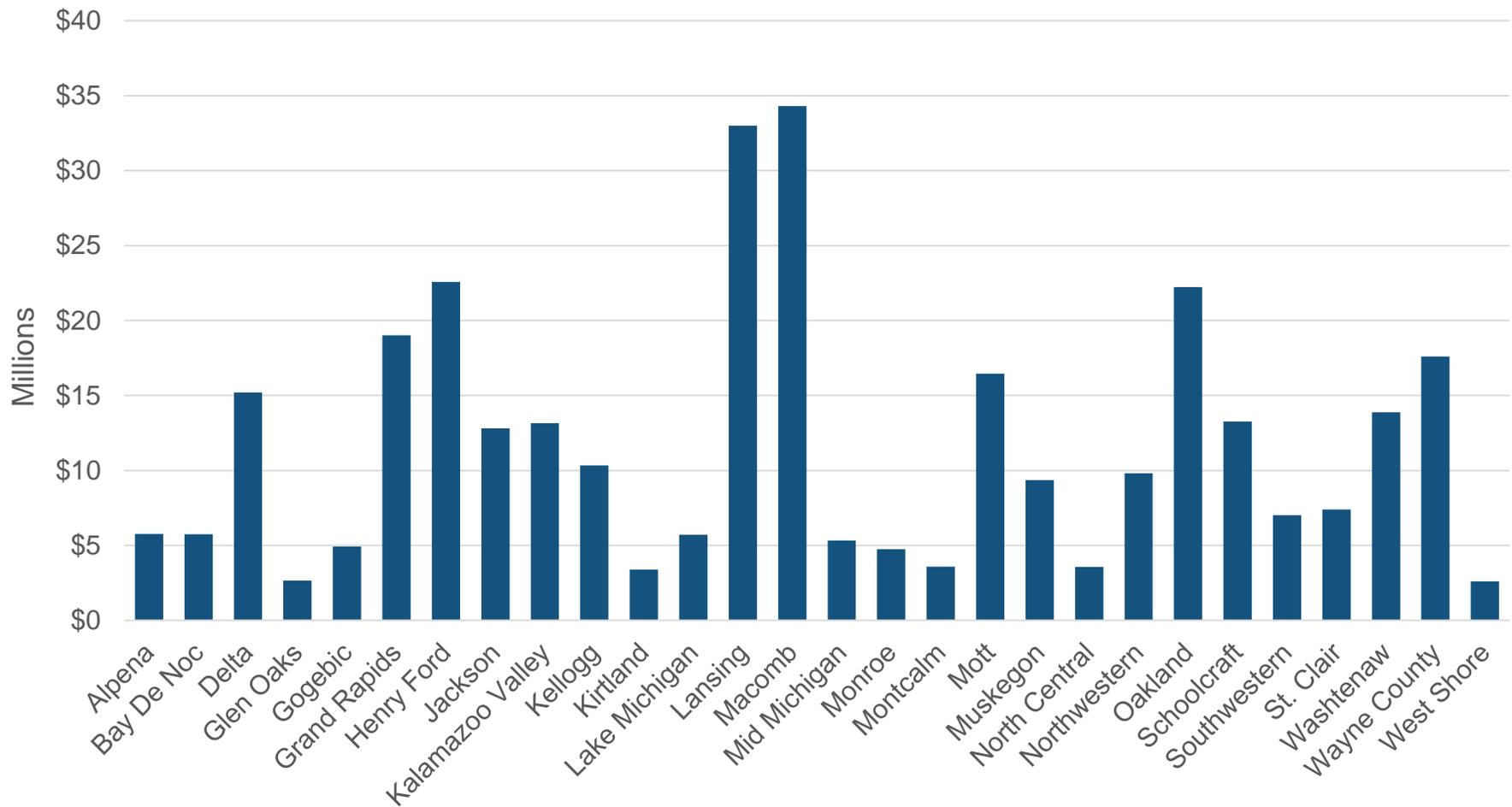
- The FY 2019-20 formula added a new component that distributed \$121,900 (5%) of new funding to the 6 community colleges that had the lowest taxable values in the prior fiscal year, which are:

Alpena	Gogebic
Bay de Noc	Kirtland
Glen Oaks	Mid-Michigan

- The additional funding is an effort to help increase operations grants for community colleges that have a smaller taxable base. The distribution is weighted by FYES.
- When the **\$121,900** adjustment is paired with the **\$2.3 million** increase distributed through the formula and the **\$785,700** adjustment made for North American Indian Tuition Waivers, Operations Grants increased **\$3.2 million (1.0%)** overall for FY 2019-20.

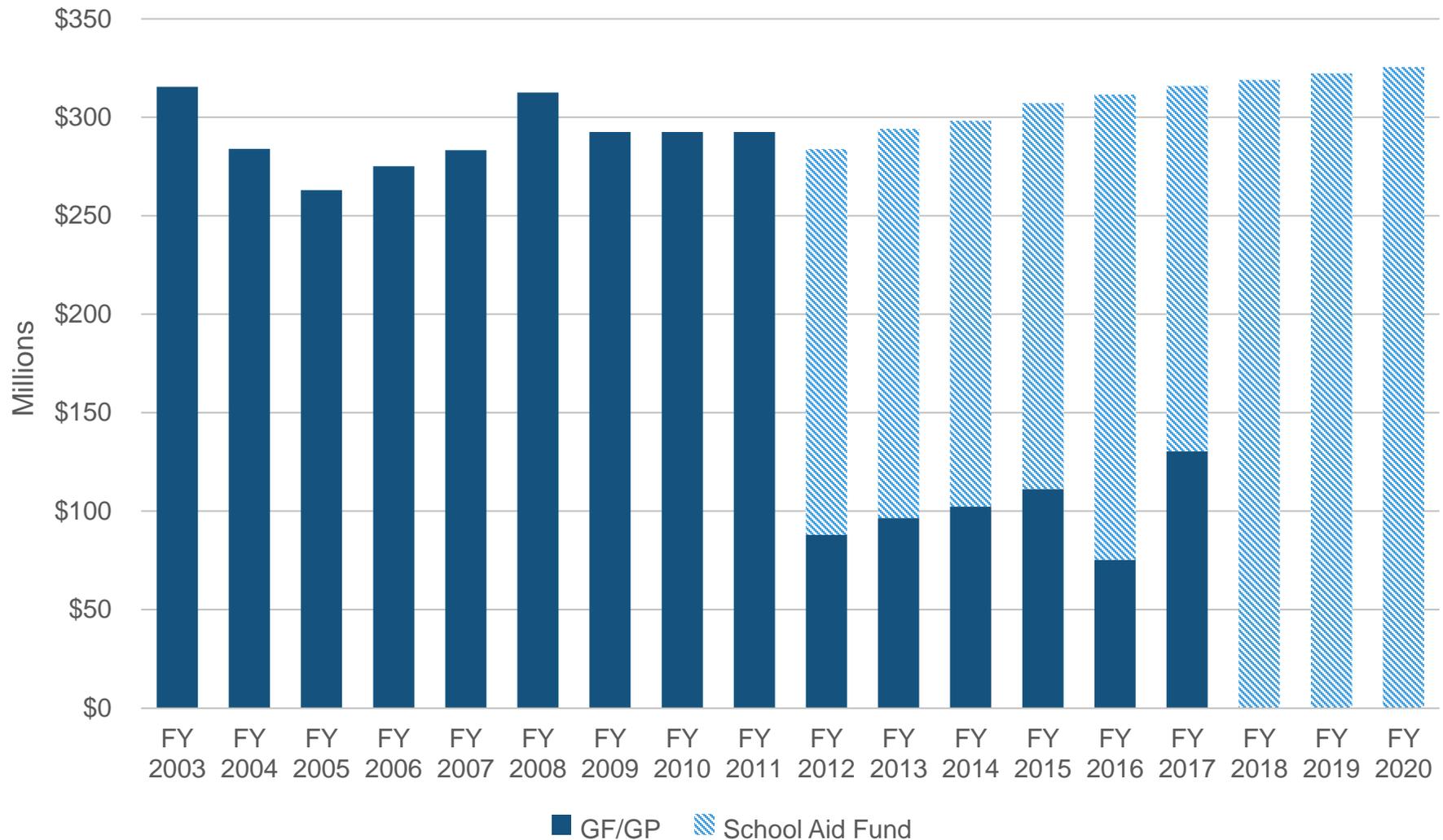
# FY 2019-20 Community Colleges Operations Grants

Funding for operations grants equals **\$325.5 million**, which was a \$3.2 million, or **1.0%** increase, over FY 2018-19.



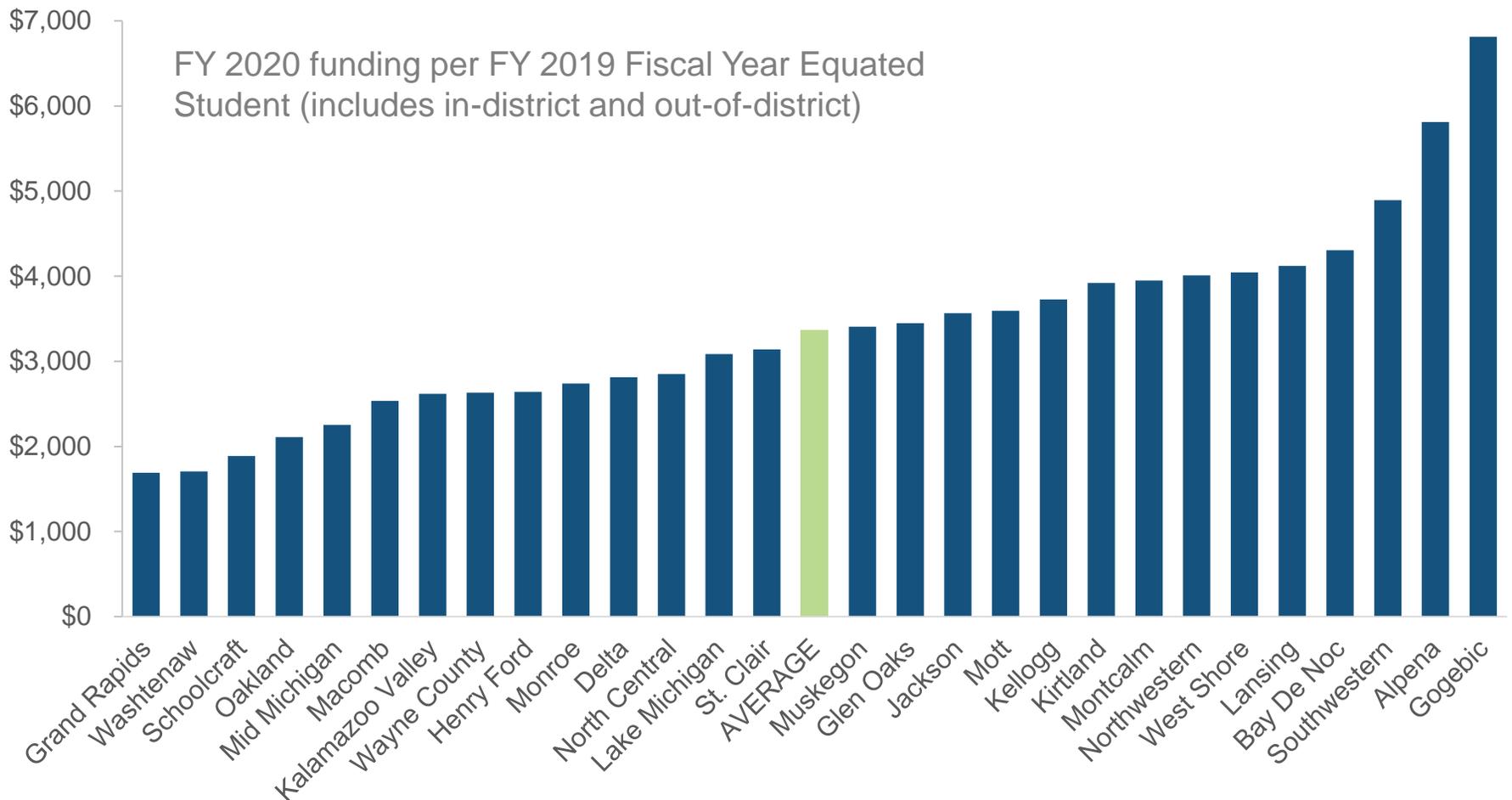
# Community Colleges Operations Grants History

State support for community colleges operations has increased by **\$41.6 million (15%)** since FY 2011-12. Operations grants reflect the increased use of SAF in recent years.



# State Aid to Community Colleges Per Fiscal Year Equated Student (FYES)

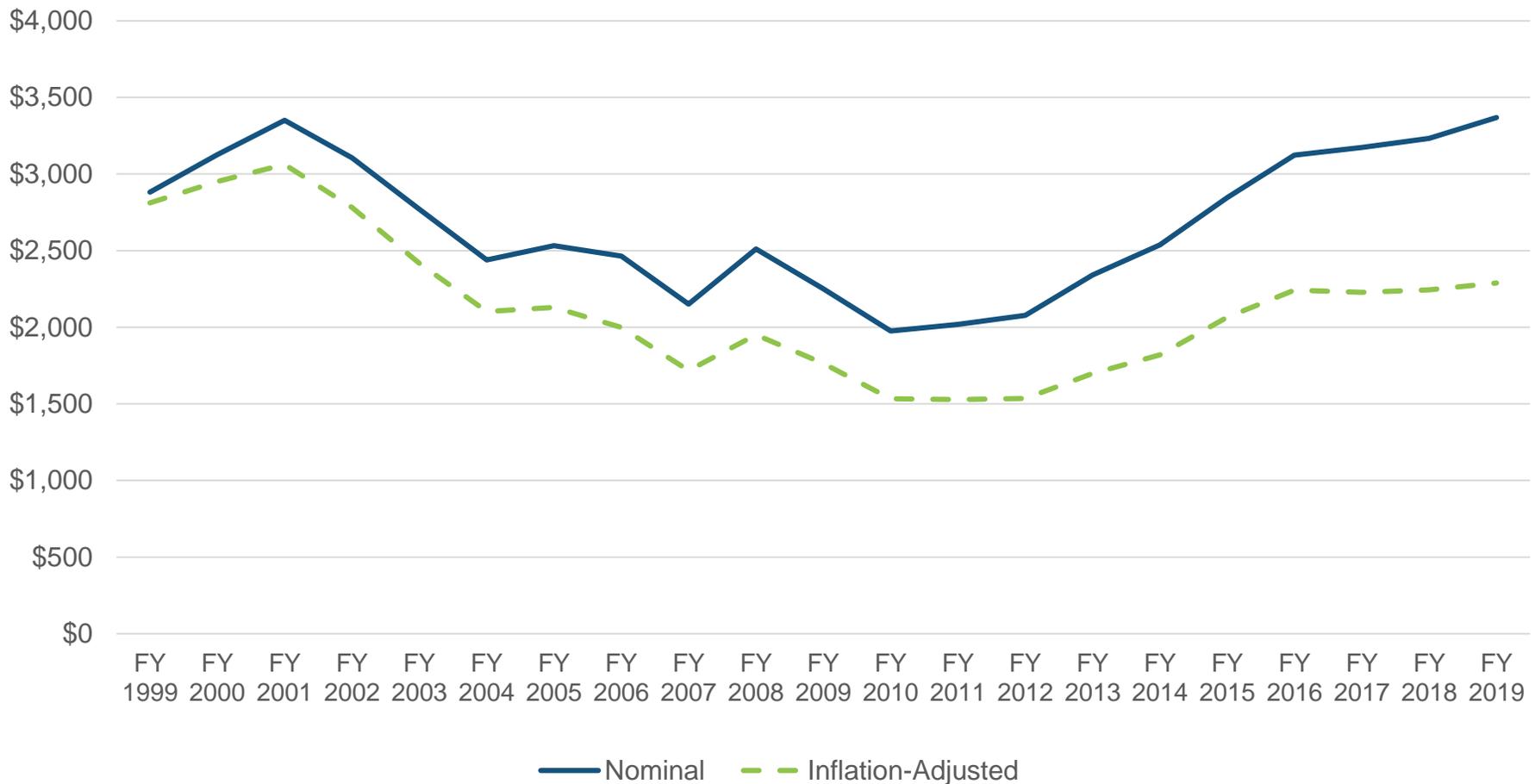
To account for varying enrollments, funding for community college operations often is compared on a per-student basis. The full-time equivalency (or Fiscal Year Equated Student) measurement for each student level is calculated by dividing the total credit hours in a given year by the number of credits considered to be full-time (30 credit hours).



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# Average State Aid Revenue Per FYES

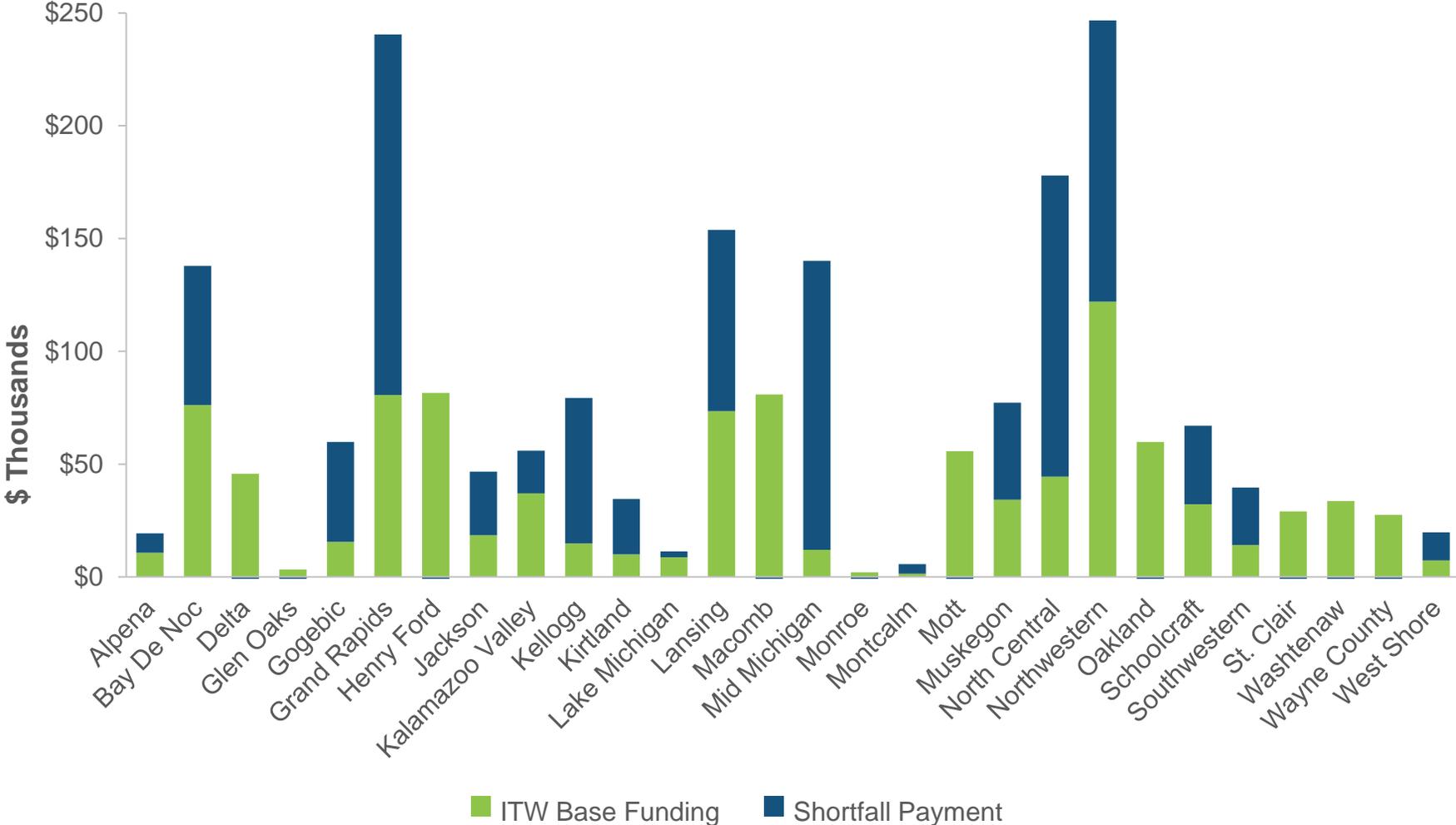
The average community college's state aid per FYES for FY 2018-19 is **\$3,369**, surpassing the prior peak in FY 2000-01 at \$3,350. However, in real terms, FY 2019 revenue per FYES is **\$774** lower than the FY 2001 peak.



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

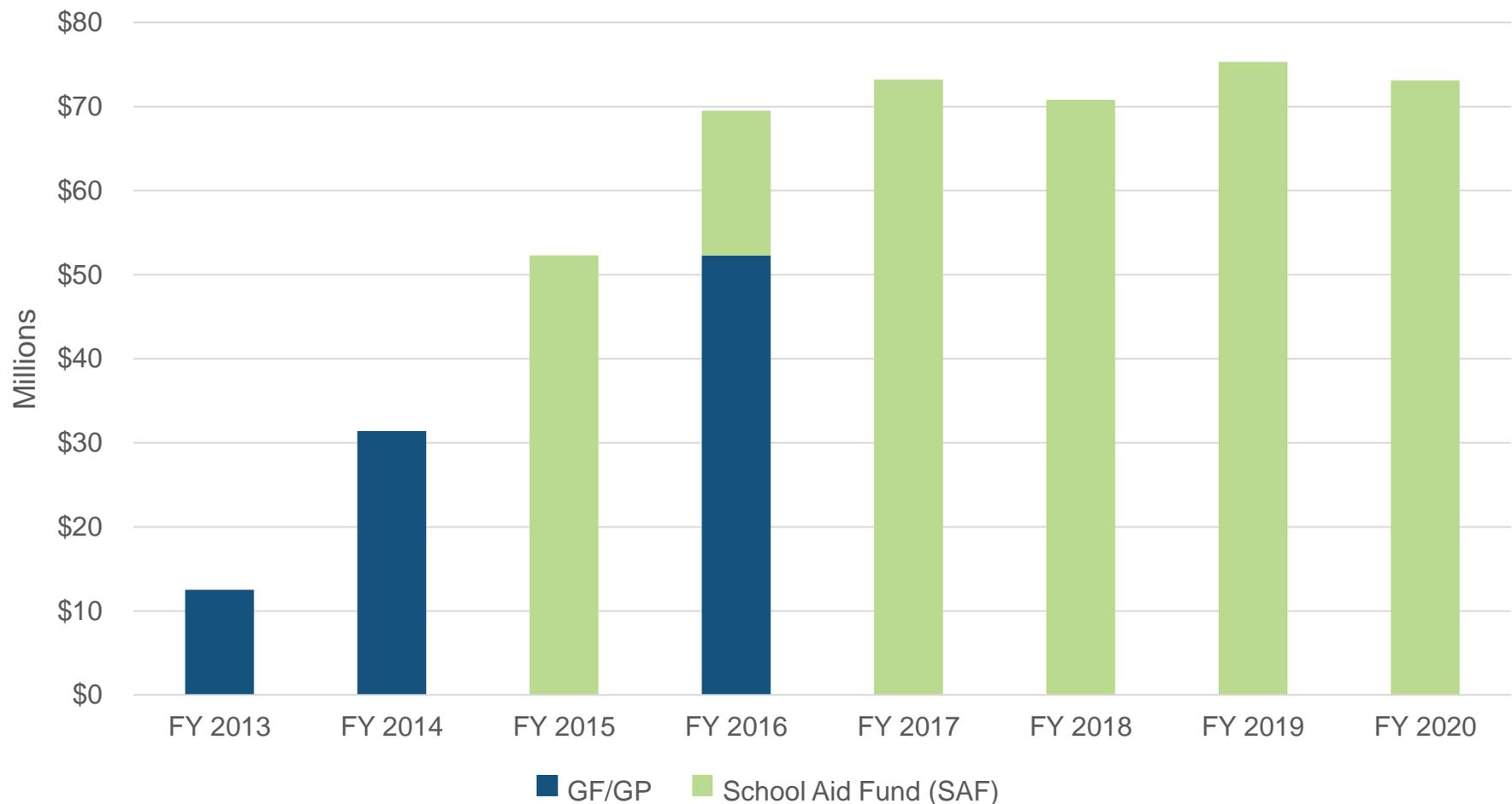
# North American Indian Tuition Waiver

ITW funding distribution changed for FY 2019-20. Funding that had been included in base operations was unrolled, \$785,700 was added to address ITW program shortfalls, and appropriations were adjusted to match costs. A separate ITW funding category was created as part of each community college’s appropriation line item.



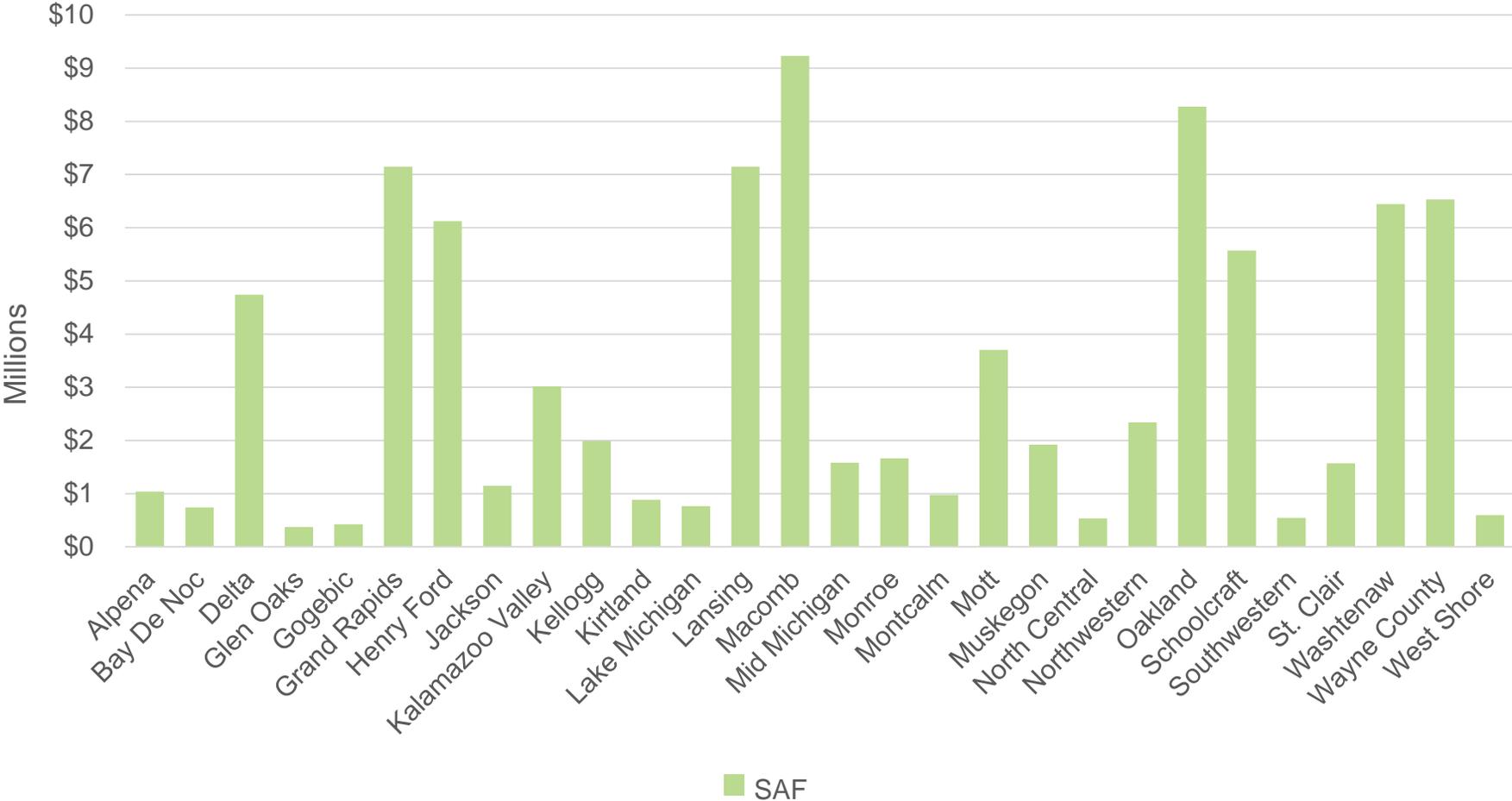
# Community Colleges' MPERS Unfunded Actuarial Accrued Liabilities - State Share

The FY 2012-13 budget began funding the increasing gap between the cost to meet actuarial needs and the statutory cap on employer contributions for MPERS unfunded actuarial accrued liabilities, set at 20.96% of covered payroll as defined by 2012 PA 300. The FY 2019-20 state share total is \$73.1 million.



# FY 2019-20 MPERS Allocations

A total of **\$87.0 million** SAF is appropriated for MPERS-related costs. **\$73.1 million** SAF is allocated for the state share of MPERS unfunded actuarial accrued liabilities, and **\$13.9 million** offsets a portion of the colleges' MPERS normal cost and liability contribution. Allocations are based on each college's proportion of total MPERS payroll.



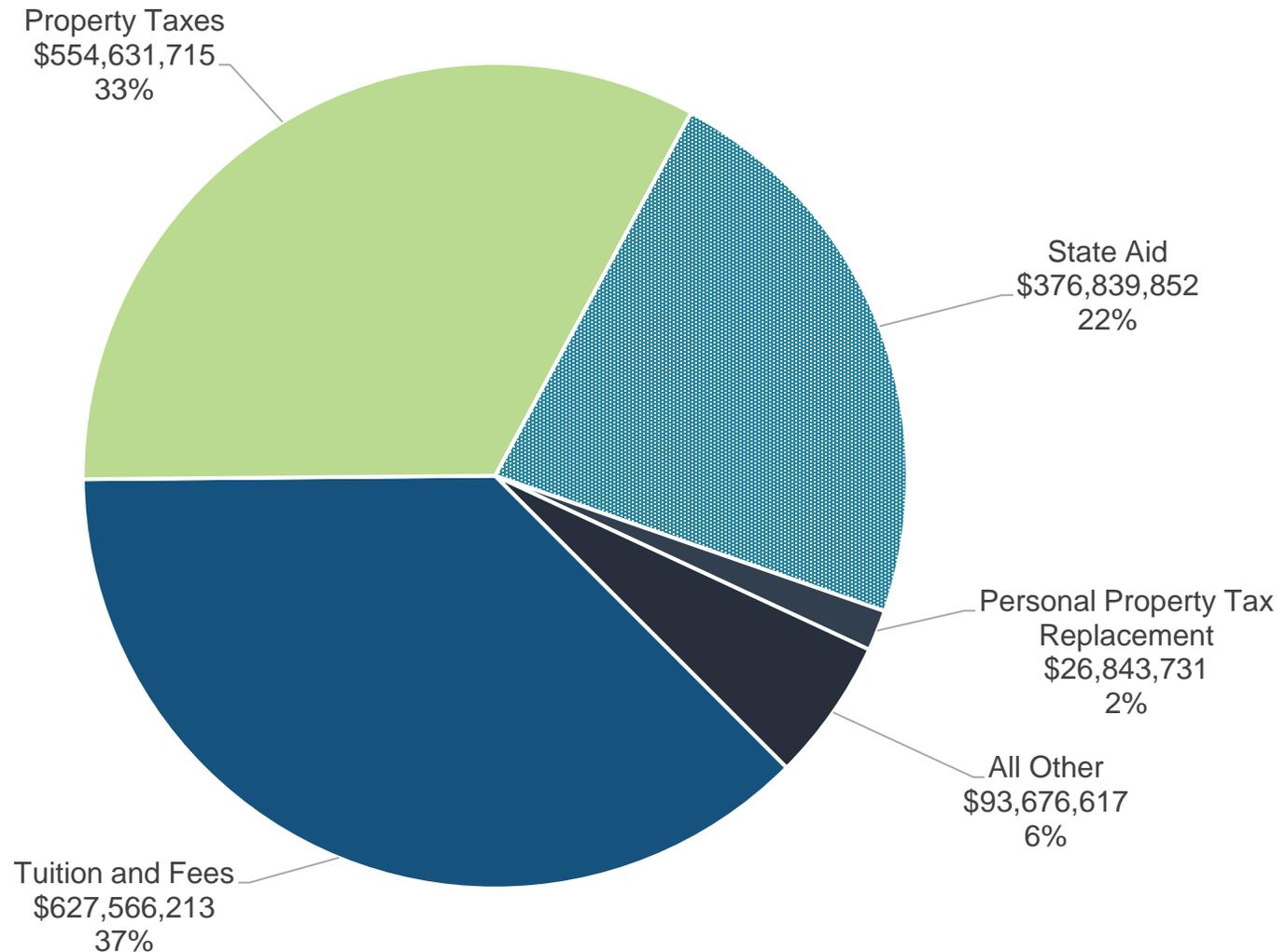
# Community College Revenues

# Community College Revenues

- Community colleges rely on three main sources for the vast majority of revenue:
  - State aid
  - Tuition and fees
  - Property taxes
- Community colleges may have smaller additional sources of revenue, such as donations or grants, and are classified as “Other.”
- Reporting details were changed for state aid for the FY 2017-18 cycle. State aid is considered to be:
  - State operations grants
  - MPSERS payments
  - Renaissance Zone Reimbursements
- Personal Property Tax Replacement Funds were added as a separate revenue category.

# Community College Operating Fund Revenue – Statewide Totals

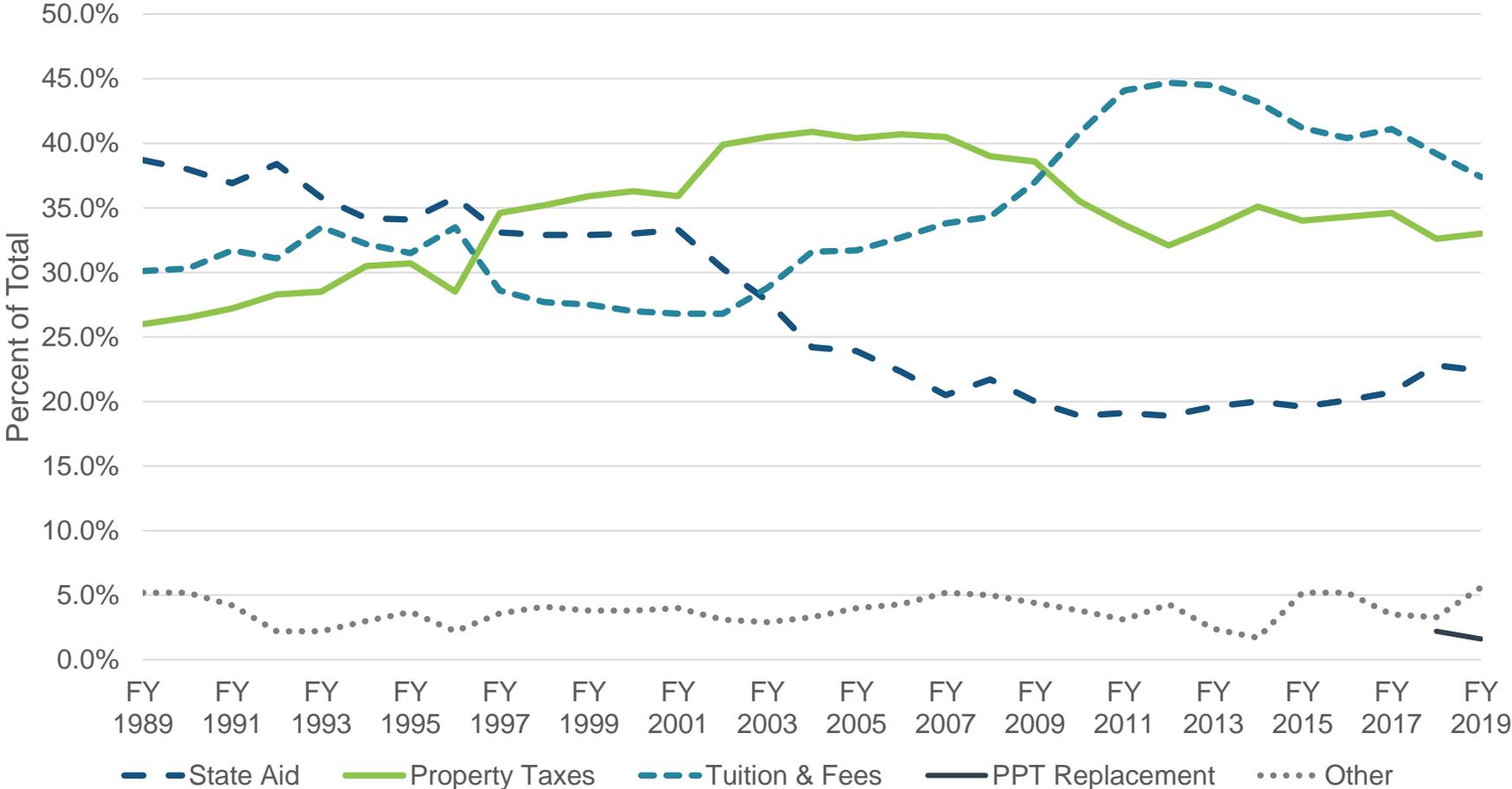
Community colleges receive the largest portion of revenue from tuition and fees.  
FY 2018-19 total revenue for all 28 community colleges: **\$1.7 billion**



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# Community College Revenue Sources

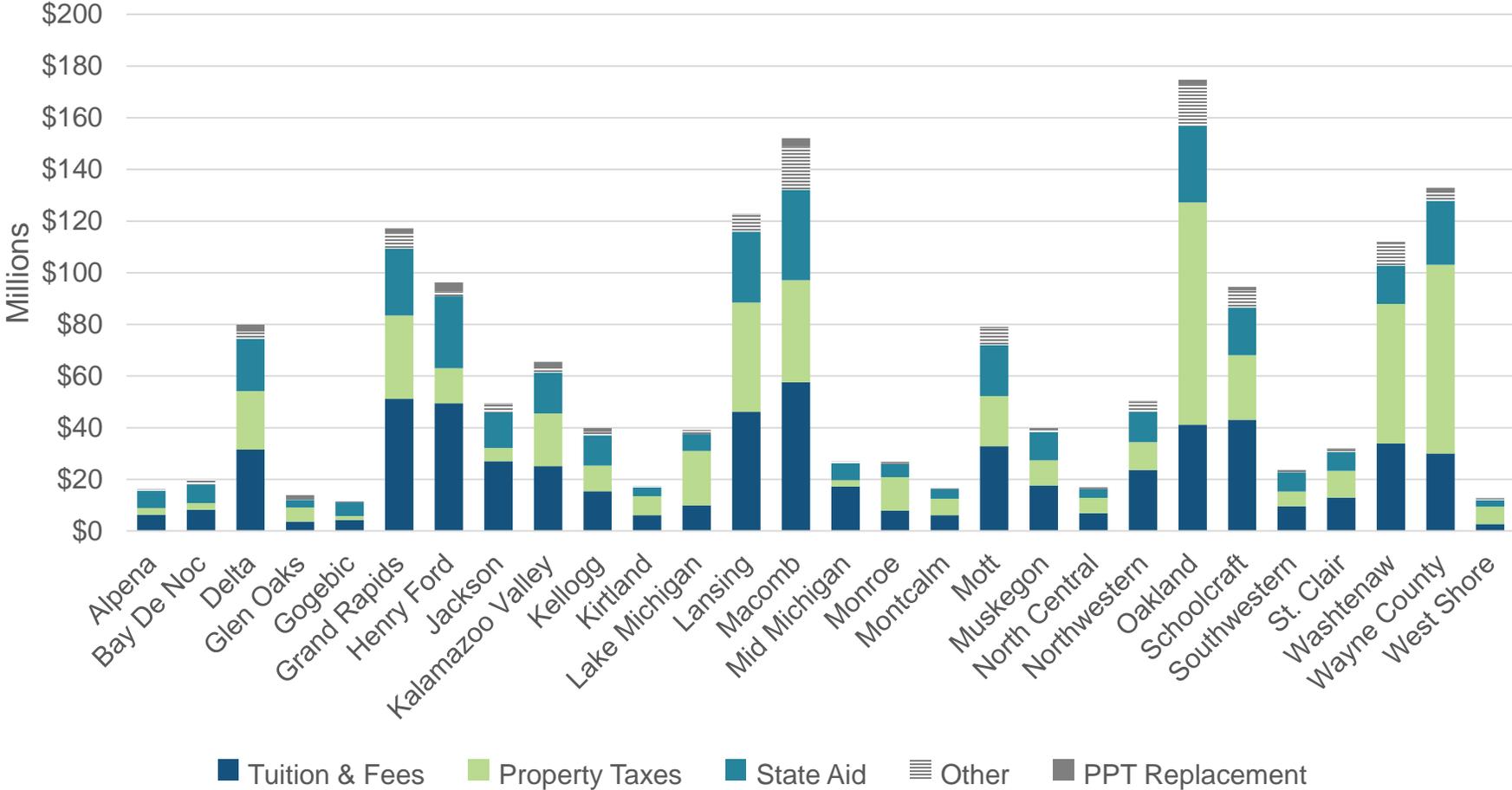
Recent years have seen community college revenues deriving from tuition and fees make up most revenue collected. This is largely due to tuition and enrollment growing faster than state aid allocations, which have held relatively steady in recent years. FY 2017-18 revised the State Aid category and added PPT Replacement tracking.



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# FY 2018-19 Community College Operating Revenue Funds by Source

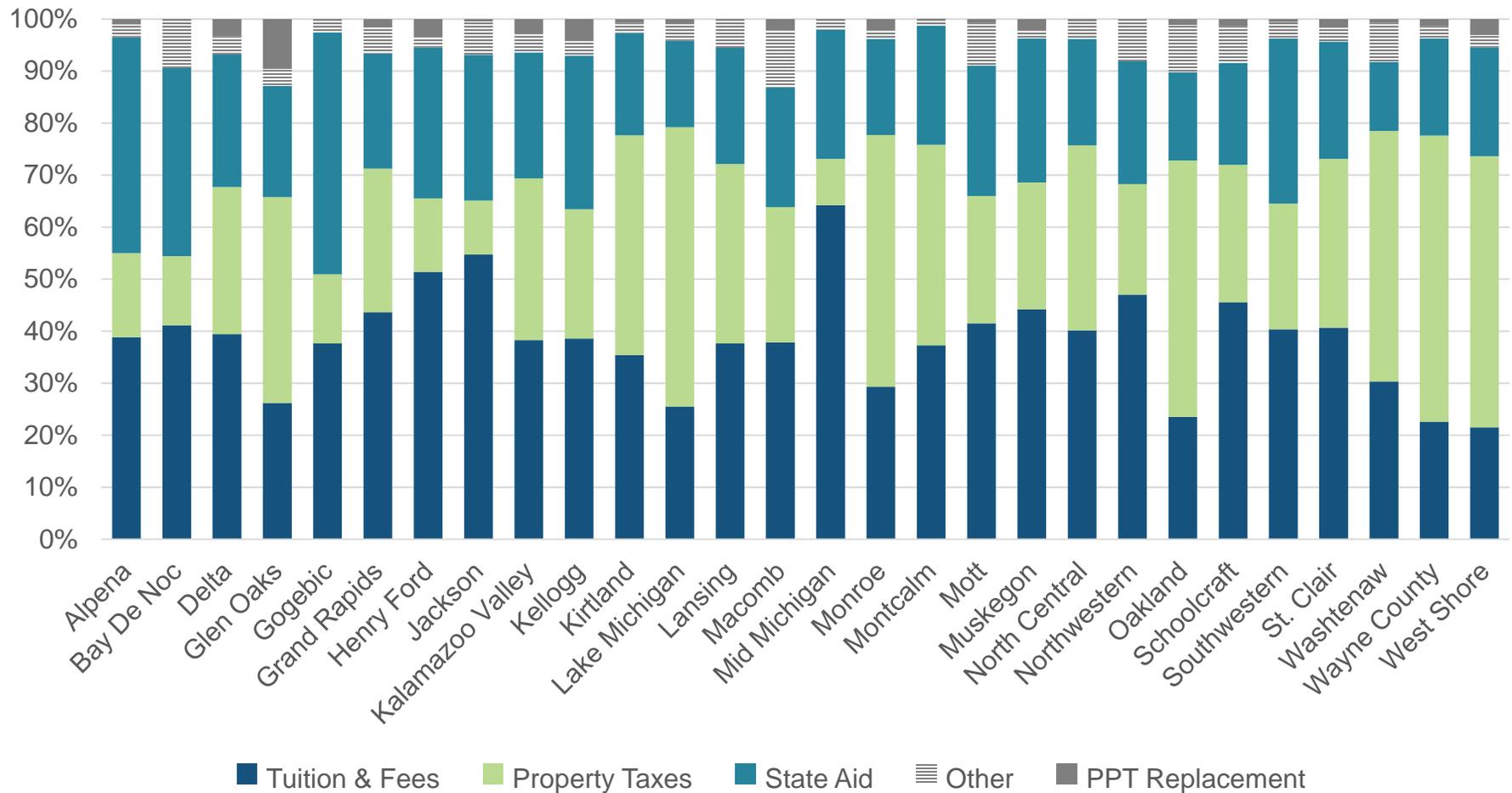
Community college operating budgets vary considerably. Wayne County, Macomb, and Oakland Community Colleges feature the largest operating revenue fund budgets.



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# FY 2018-19 Fund Sources as % of Each College's Total Operating Revenue Funds

The degree to which community college operating budgets depend on various sources of revenue varies greatly.



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# Tuition Rate History

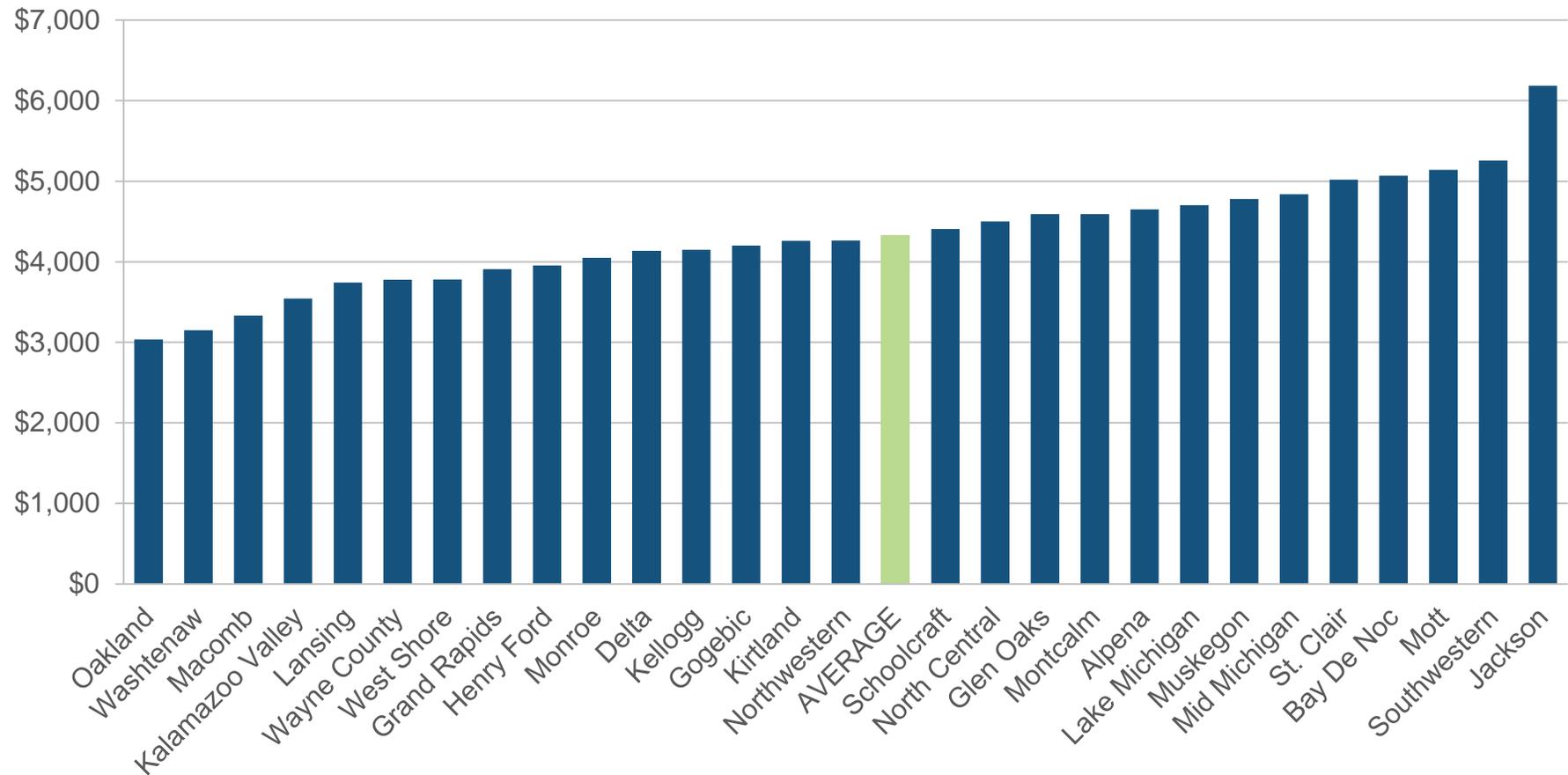
## Average Cost Per Credit or Contact Hour

While both in-district and out-of-district tuition rates have risen steadily in recent years, out-of-district rates have increased more sharply, growing by **118%** since FY 2003-04. In-district rates have grown by **95%** over the same period.



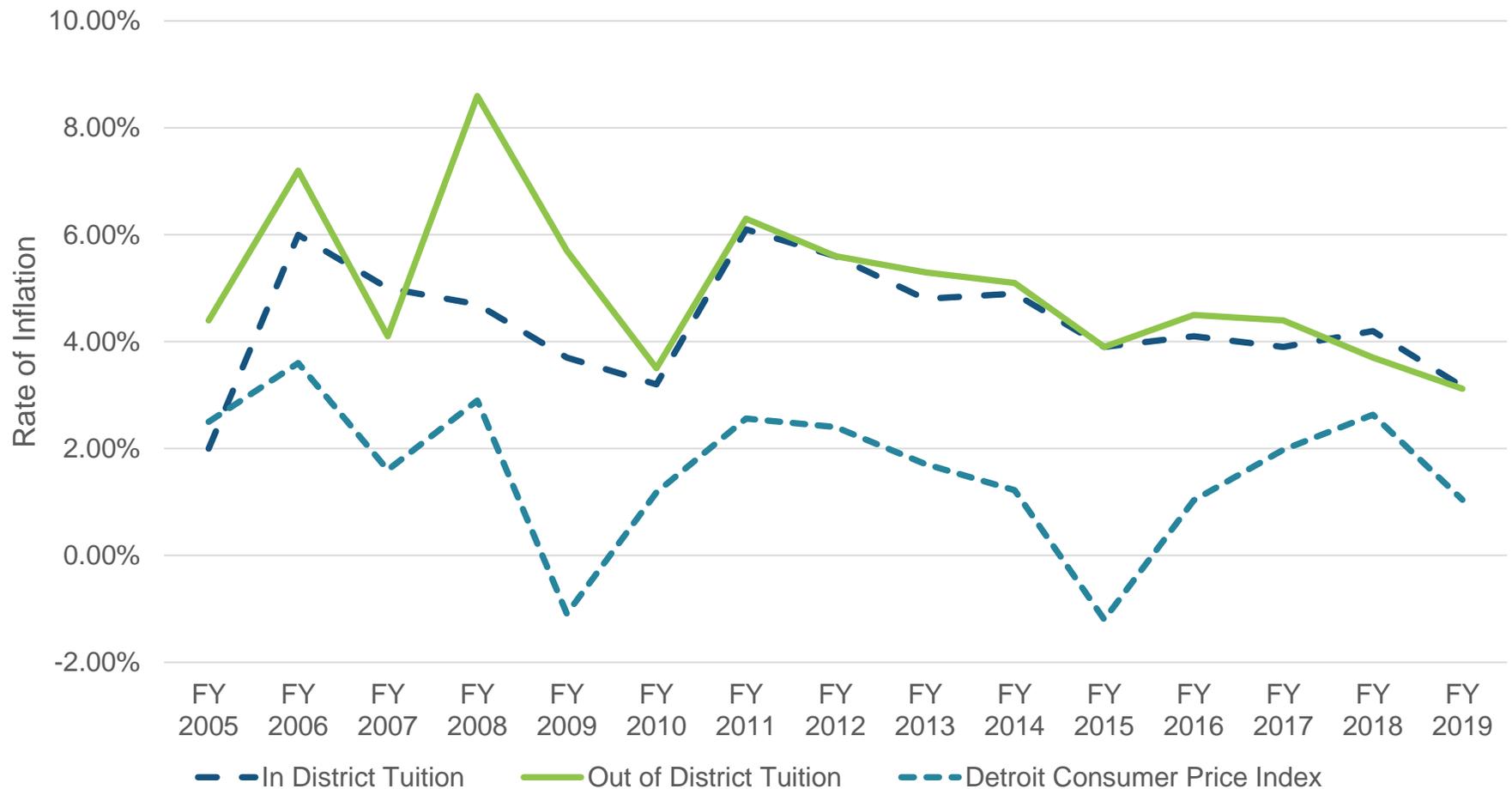
# FY 2019-20 In-District Tuition and Fees Average Rates

Community college in-district annual tuition and fees average rates for FY 2019-20 range from \$3,035 at Oakland to \$6,188 at Jackson. The statewide average is **\$4,322**.



# Tuition Increases Compared to Inflation

While generally following inflationary trends, both in-district and out-of-district tuition increases have been higher than inflation rates over that last decade.



# Community College Expenditures

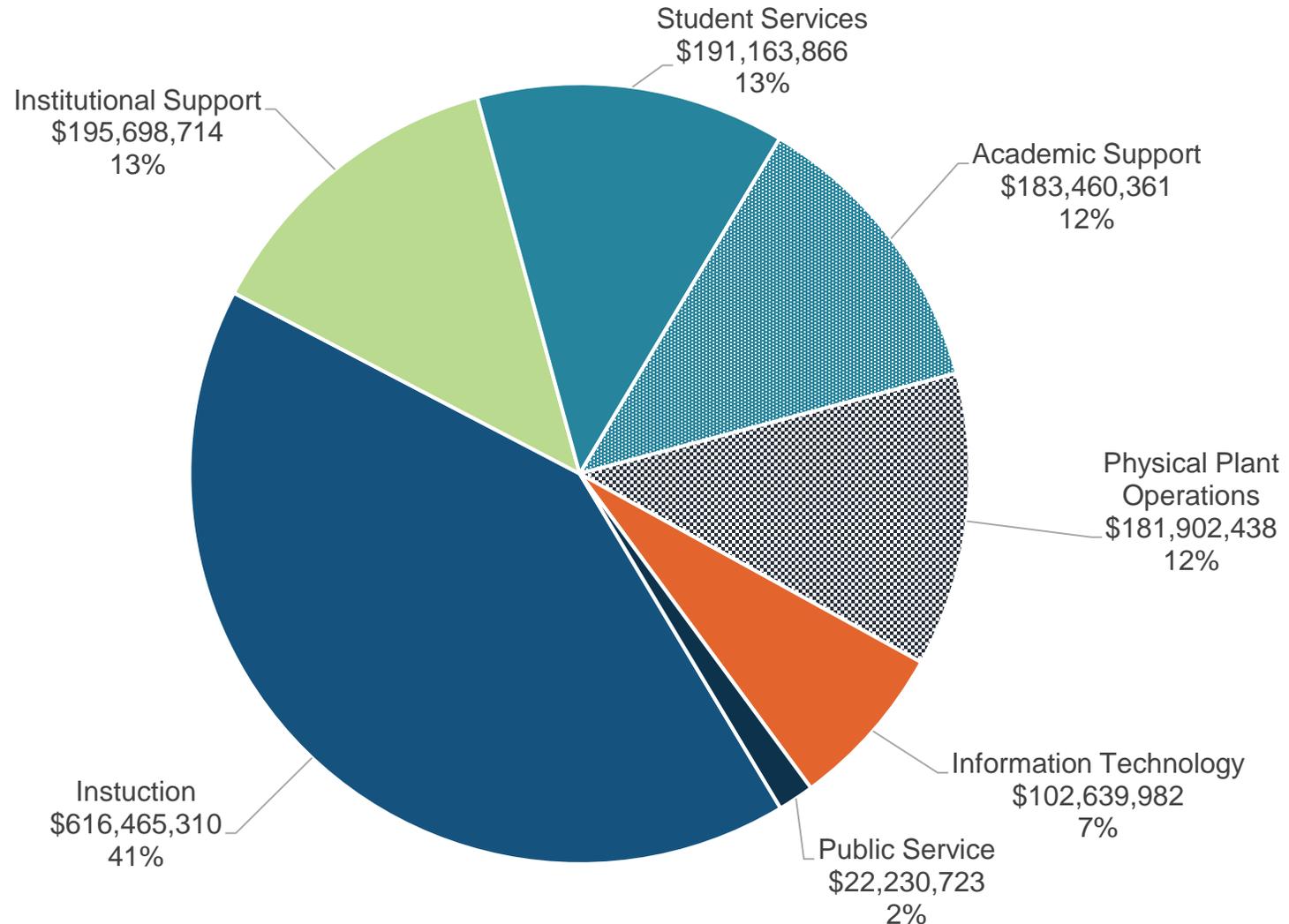
# Operational Expenditures

For the purposes of reporting data to the state, Michigan community college expenditures are classified into standardized categories:

- **Instruction:** Faculty salaries and benefits, lab assistants, classroom supplies, non-capital equipment, special licenses or fees for curriculum
- **Information Technology:** Computing systems, programs, hardware, telephone
- **Public Service:** Community use of college facilities for meetings, events and recreation, as well as college TV and radio stations
- **Academic Support:** Library and media services, professional development, curriculum development, Deans, program directors
- **Institutional Support:** President, trustees, financial services, human resources, legal, etc.
- **Student Services:** Counseling, registrar, student government, student publications, specialized services for specific groups, such as veterans or students with disabilities
- **Physical Plant Operations:** Facilities management and maintenance, utilities, security

# Community College Operating Fund Expenditures – Statewide Totals

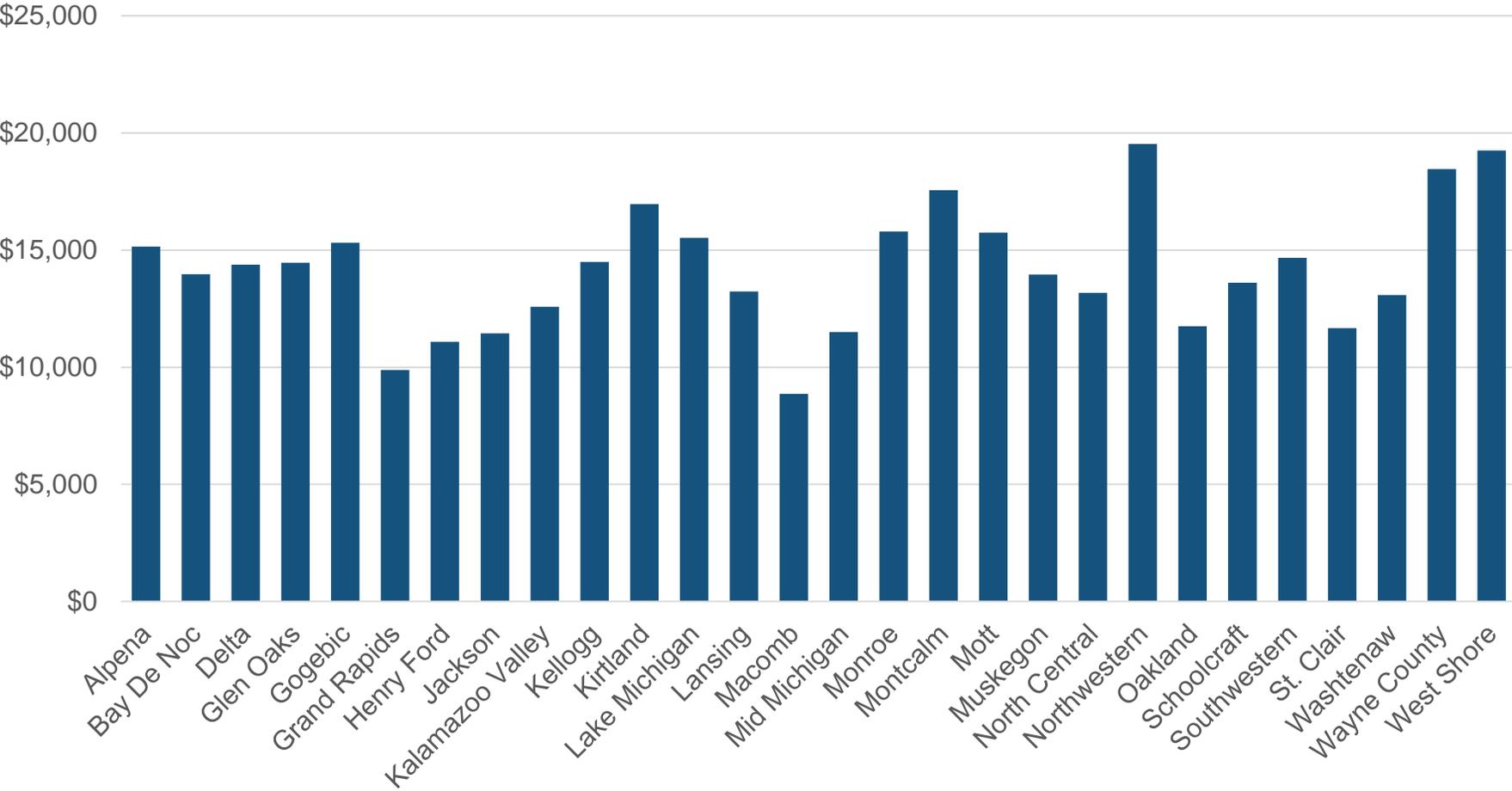
Over **40%** of community college expenditures statewide are for instruction.  
FY 2018-19 total expenses for all 28 community colleges: **\$1.5 billion**



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# FY 2018-19 Community College Operating Fund Expenditures per FYES

Smaller community colleges generally have higher expenditures per Fiscal Year Equated Student (FYES).



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# Community College Enrollment Data

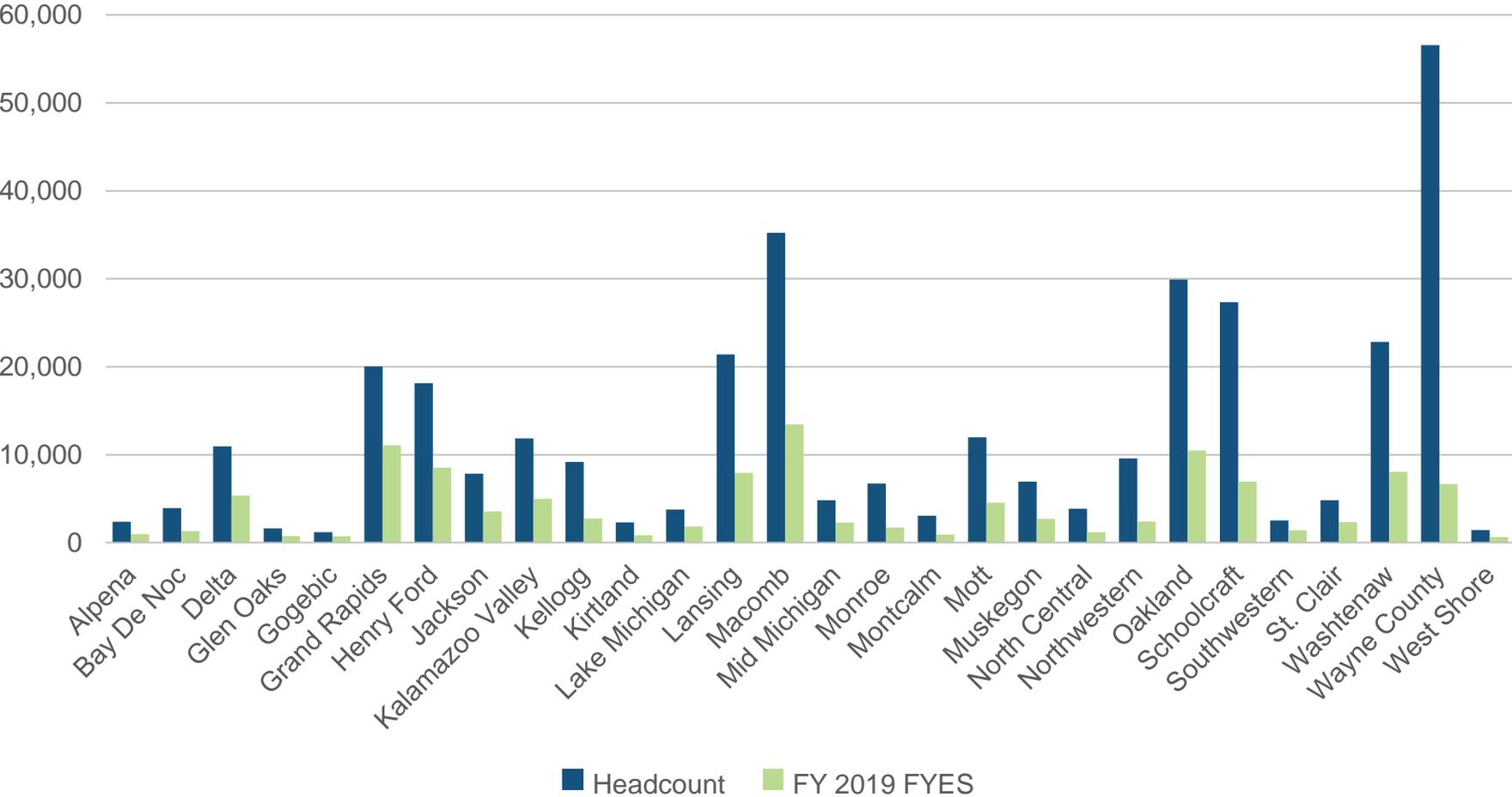
# Enrollment Definitions

For the purposes of reporting data to the state, Michigan community college enrollment figures use the following categories:

- **Unduplicated Student Headcount:** The total number of students that have enrolled in at least one community college course.
- **Fiscal Year Equated Student (FYES):** The calculated equivalent of one full year of instruction, defined as 30 semester credit hours. Degrees are granted on the basis of credit hours, with the typical associate's degree requiring 60 credit hours.
- **Contact Hour Equated Student (CHES):** The calculated equivalent of one full year of instruction, defined as 480 hours of instruction. This measure can capture additional hours of instruction or student interaction that may not be included in a credit hour.

# FY 2018-19 Community College Enrollments

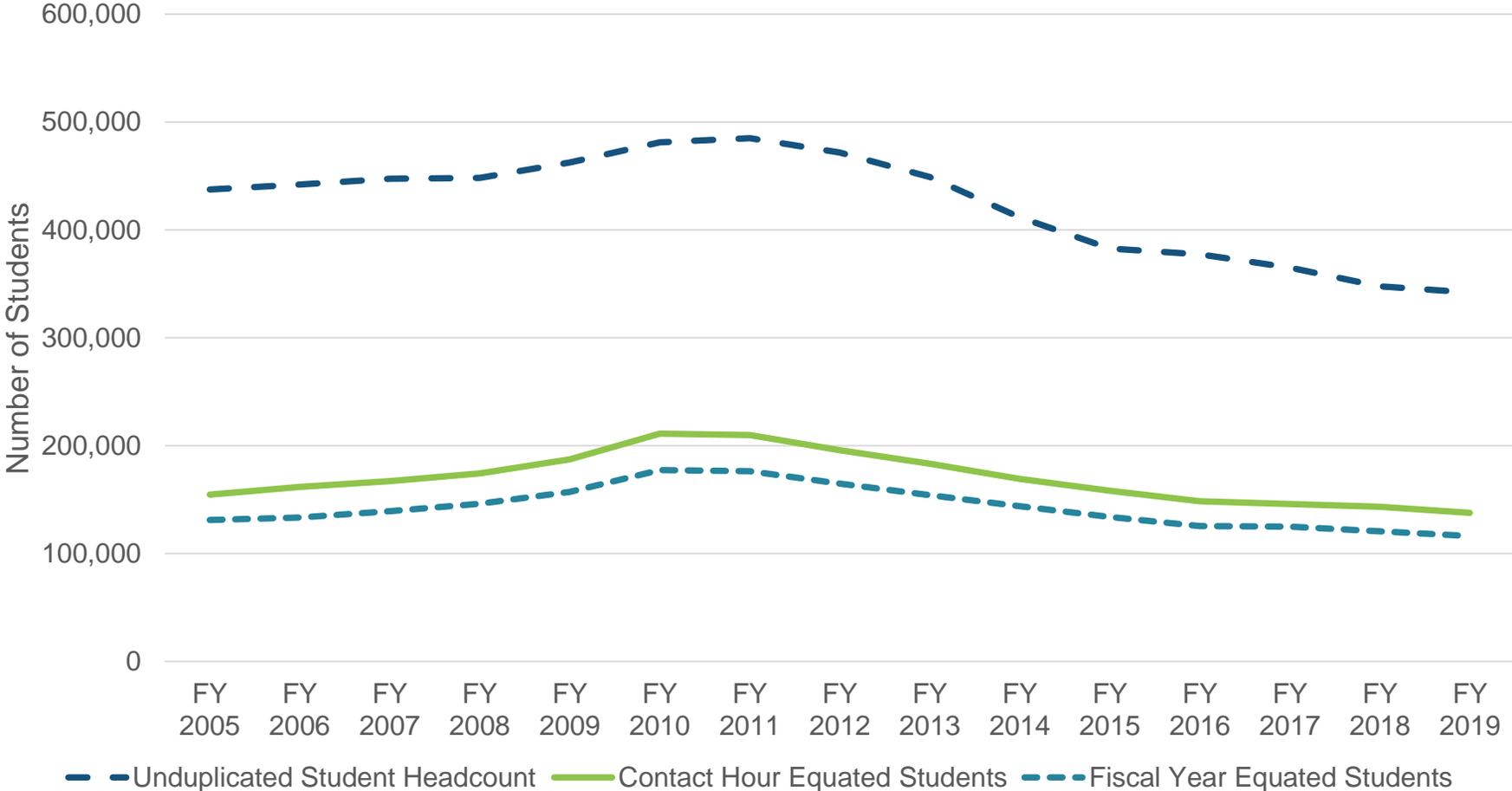
Headcount enrollments range from about 1,200 for Gogebic to over 56,000 for Wayne County. Numbers for Fiscal Year Equated Students (FYES) are much lower, because it is a calculated measure of the number of full-time equivalent students.



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# Community College Enrollment History

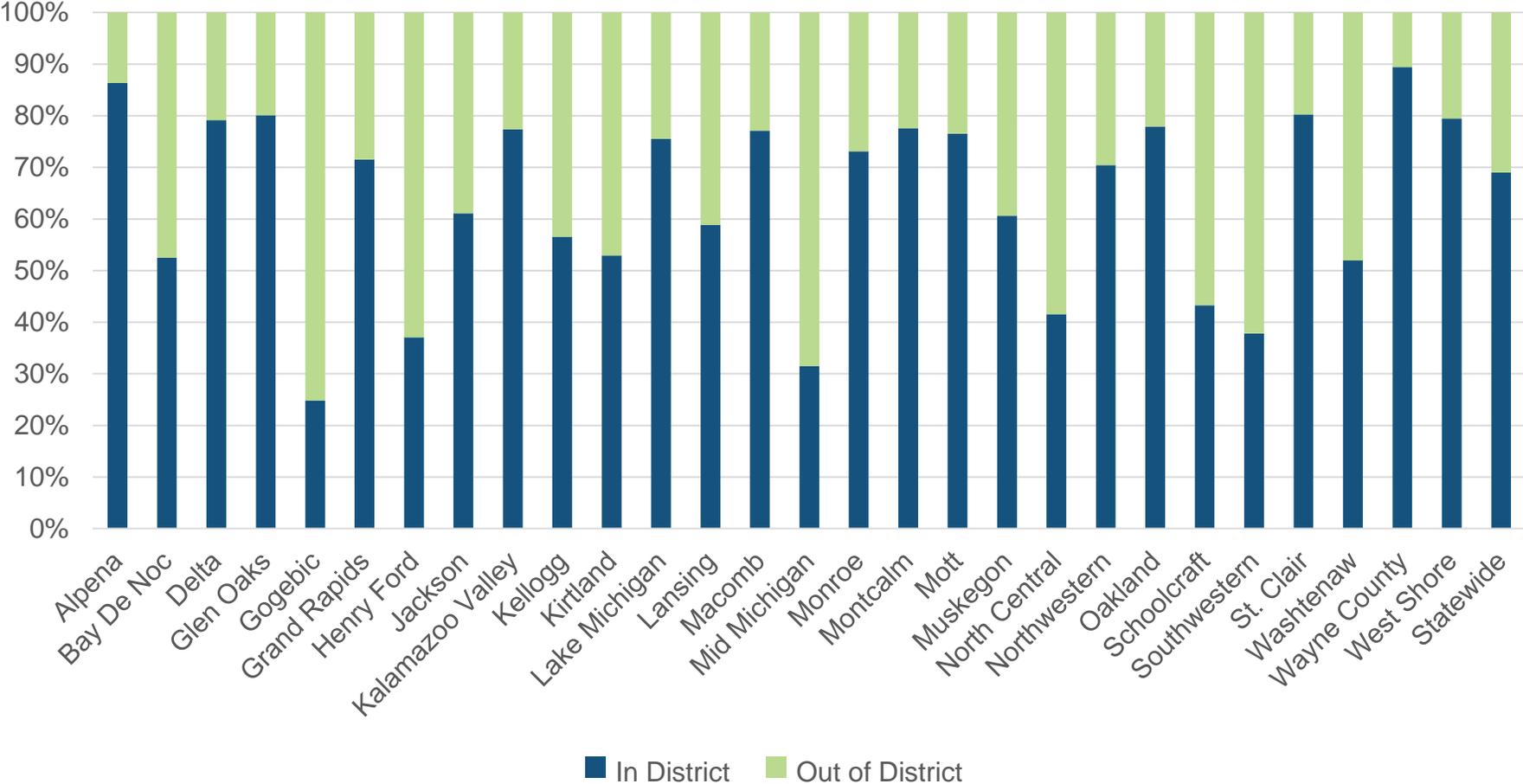
Unduplicated student headcounts are significantly higher but have experienced trends similar to FYES and CHES enrollment numbers. Headcount enrollment has fallen by **22%** over the past 15 years, while FYES and CHES has fallen by **11%**.



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# FY 2018-19 In-District Versus Out-of-District Student Comparison

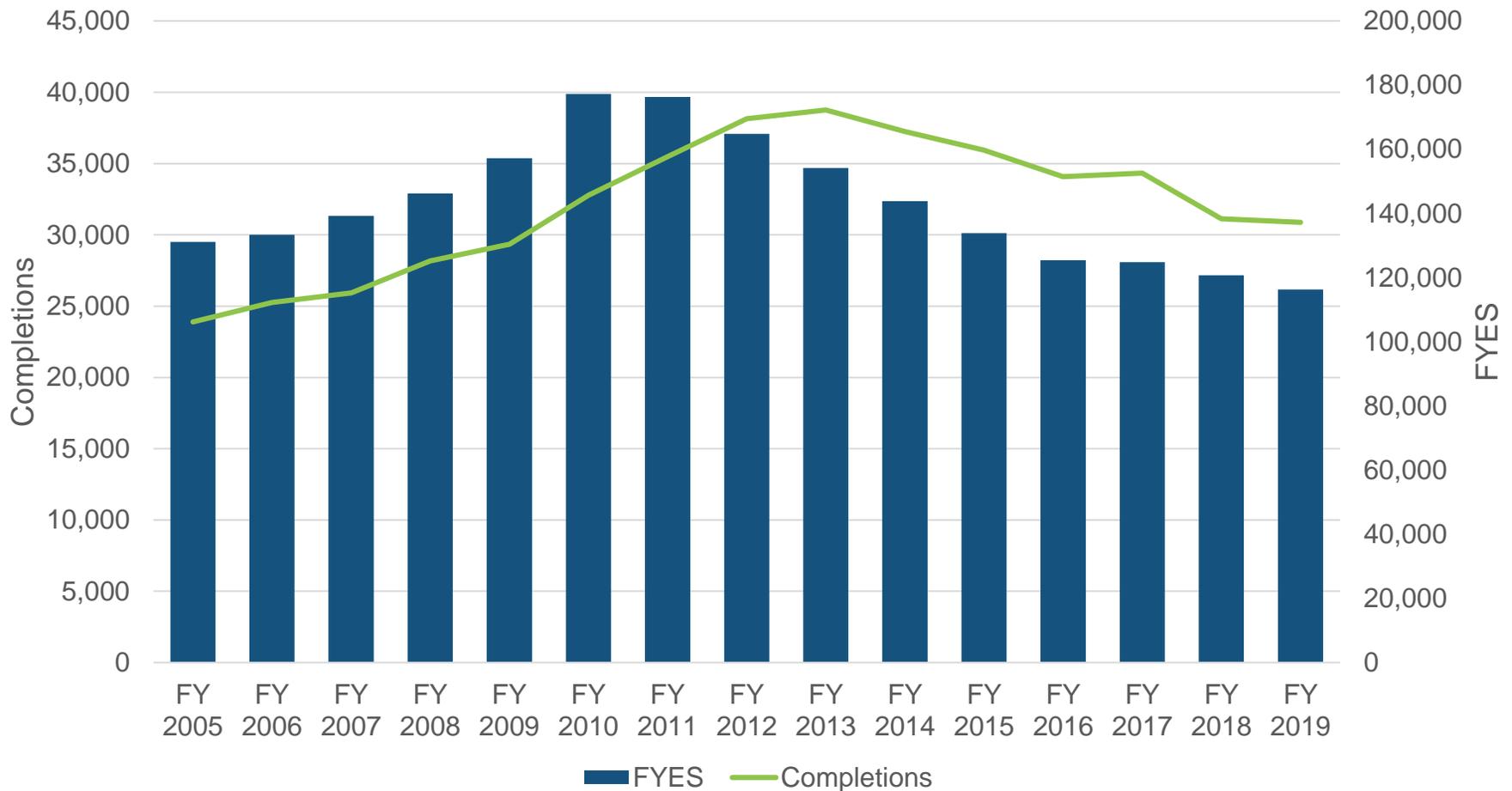
Community colleges vary greatly on the percentage of in-district versus out-of-district students served. Wayne County Community College has the highest percentage of in-district students (89%), while Gogebic Community College has the lowest (25%). The statewide in-district average is **68%**.



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# Degree and Certificate Completions

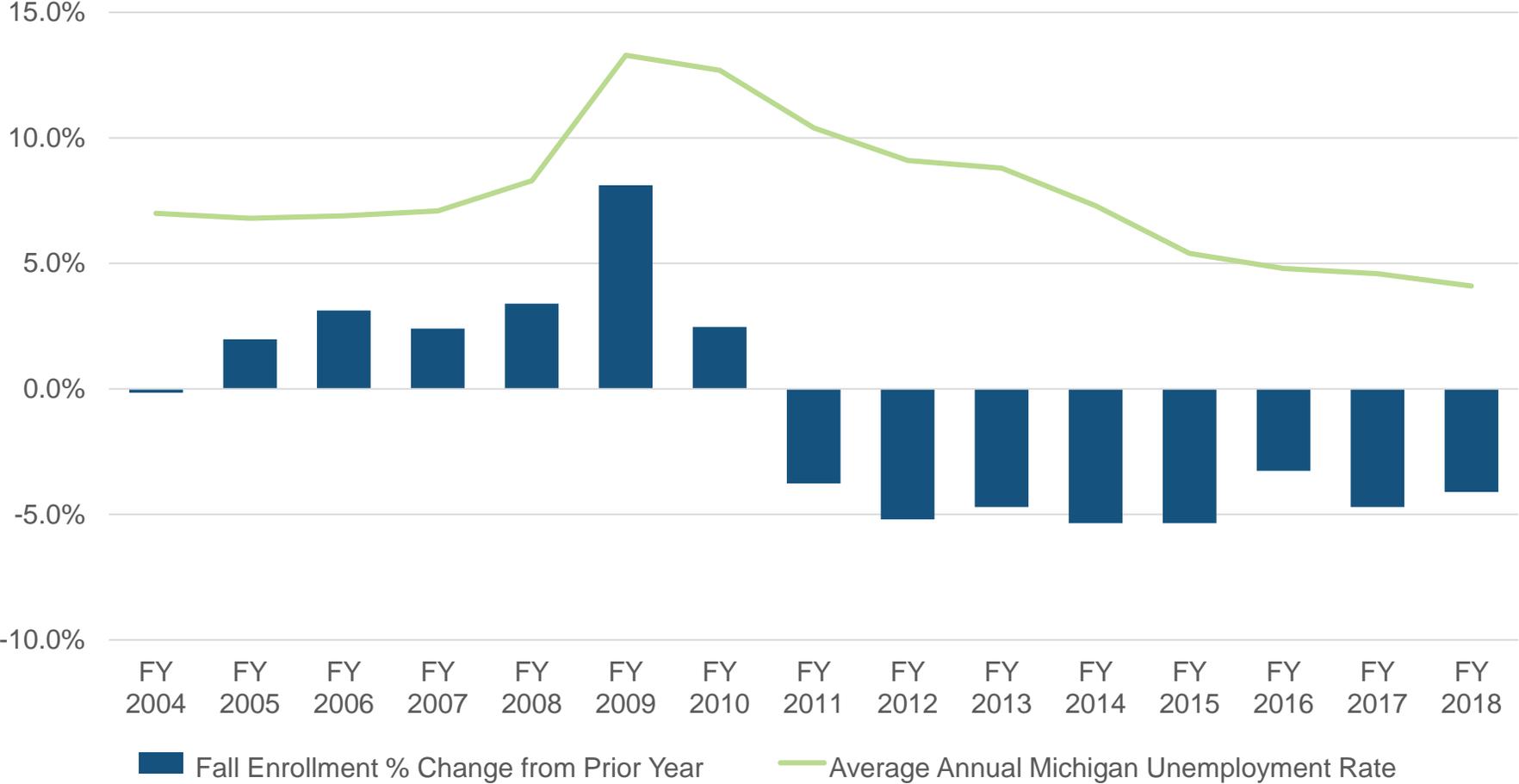
Degree and certification completions at Michigan community colleges have generally tracked changes in enrollment.



Based on most recent data (FY 2018-19) from Michigan Community College Data Inventory Report (MCCDI)

# Fall Enrollment – Annual Percentage Changes

While enrollment numbers peaked in 2010, the sharpest increase occurred the year before, when enrollment grew by **8.1%** from 2008 to 2009. That increase is illustrative of the countercyclical nature of community college enrollment: enrollments tend to increase during times of economic stress.



# For more information about the Community Colleges budget:

## HFA Resources

<http://www.house.mi.gov/hfa/CommunityColleges.asp>

## Contact Information

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