

Fiscal Year 2024 Executive Budget Recommendation

State Hospital Administration
(SHA)

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George Mellos, MD, Senior Deputy Director,
State Hospital Administration

Amy Epkey, Senior Deputy Director,
Financial Operations Administration



*Putting people first, with the goal of helping all
Michiganders lead healthier and more
productive lives, no matter their stage in life.*

Michigan's Public State Hospitals

Caro Center

- 2022 average census: 97 patients
- Service area in blue.

Kalamazoo Psychiatric Hospital

- 2022 average census: 124 patients
- Service area in yellow.

Walter Reuther Psychiatric Hospital (Westland)

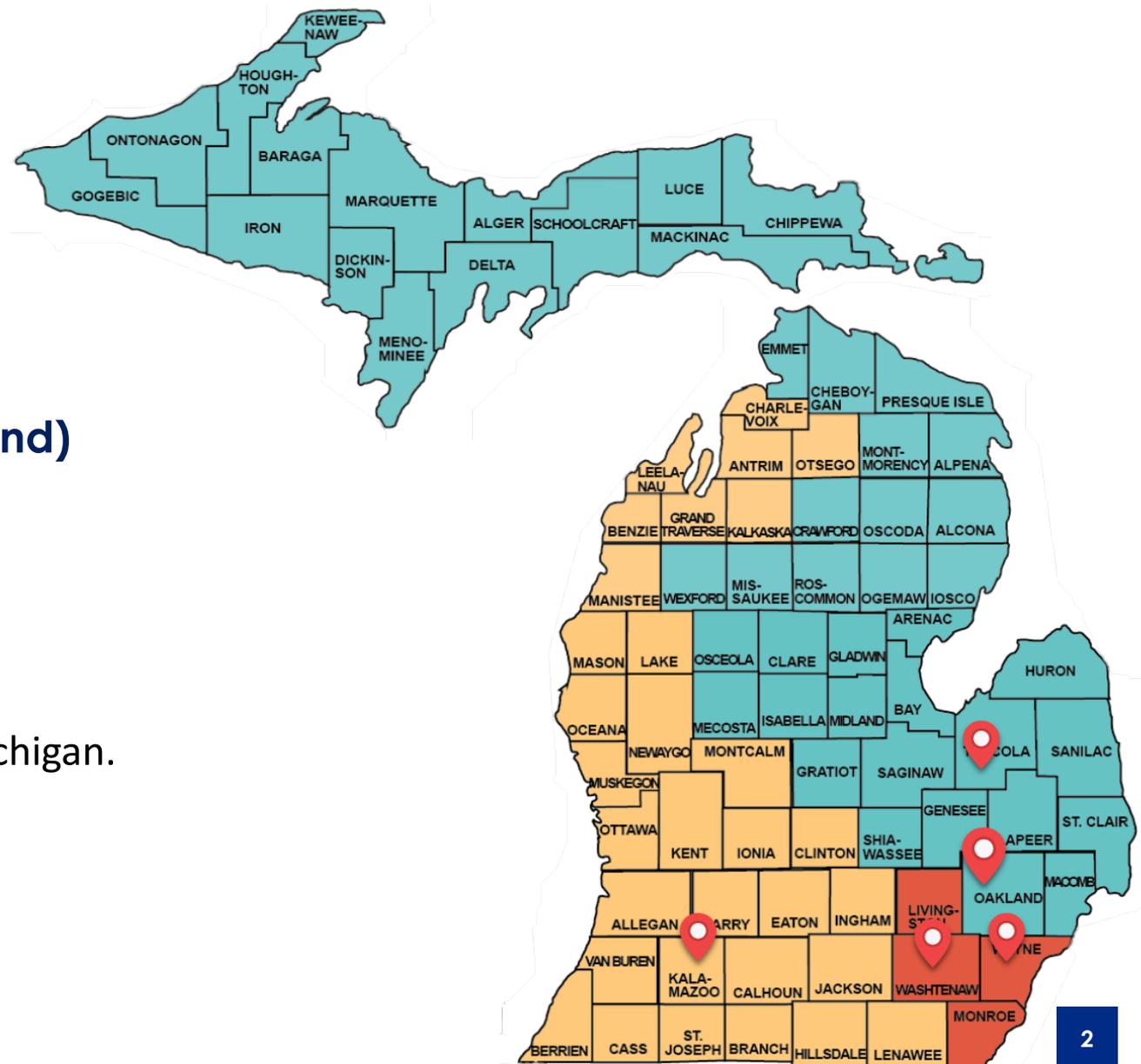
- 2022 average census: 153 patients
- Services area in red.

Hawthorn Center (Northville)

- 2022 average census: 43 patients
- Serves children & adolescent patients across Michigan.

Center for Forensic Psychiatry (Saline)

- 2022 average census: 229 patients
- Serves adult forensic patients across Michigan.





FY 2023

**State Hospital
Administration**
*Accomplishments,
Progress, and
Challenges*

Caro Psychiatric Hospital – New Build

- September 2020 – Site work commenced.
- December 2021 – Building enclosure.
- **June 2023 – Patient and staff occupancy.**

- Patient capacity – **100 beds.**
- Approximately **114,000 square feet.**
- **27-acre** campus.
- Construction/design team has been successful in **forecasting supply chain issues** and **remains on schedule and under budget.**



New Southeast Michigan State Psychiatric Hospital

\$325M allocated in the FY23 budget for design and construction activities.

To **replace** aging and costly physical plants at **Walter P. Reuther** Psychiatric Hospital and **Hawthorn** Center.

Site identification and **design** phase activities.

Construction commences in 2023.

Anticipated **completion** in 2026.

Expanding Behavioral Health Access and Capacity

Intensive Community Transition Services

Background

- Increased volume of patients **awaiting** behavioral health **treatment** in local **emergency departments** or other inappropriate settings.
- Experiencing **high readmission rates** to state inpatient care for some individuals.

Program

- Designed to **strengthen** our **continuum** of **care** for individuals with severe and challenging behaviors.
- **Step Down** - Assist patients transitioning to community placement after state inpatient care.
- **Step Up** – For those in a community setting in need of an intensive treatment setting but unable to secure placement.

Implementation

- **Short-term** (90 days).
- For **youth** and **adults**.
- 24-hr **supervised, monitored** and **focused** treatment.
- MDHHS and the responsible Community Mental Health Service Program (CMHSP) will work with the individual and family of the individual being served to coordinate care with an MDHHS-contracted provider specializing in these services.

Expanding Behavioral Health Access and Capacity

Psychiatric Residential Treatment Facilities (PRTF)

- Provides **hospital level of care** in a **community-based** setting.
- Serves **youth** and **adolescents** with complex behavioral health conditions.
- 42 CFR 441.451 establishes PRTFs as a **Medicaid service**.
- MCL 330.1137a of the Michigan Mental Health Code.
- MDHHS is currently drafting policy necessary to support the PRTF benefit.

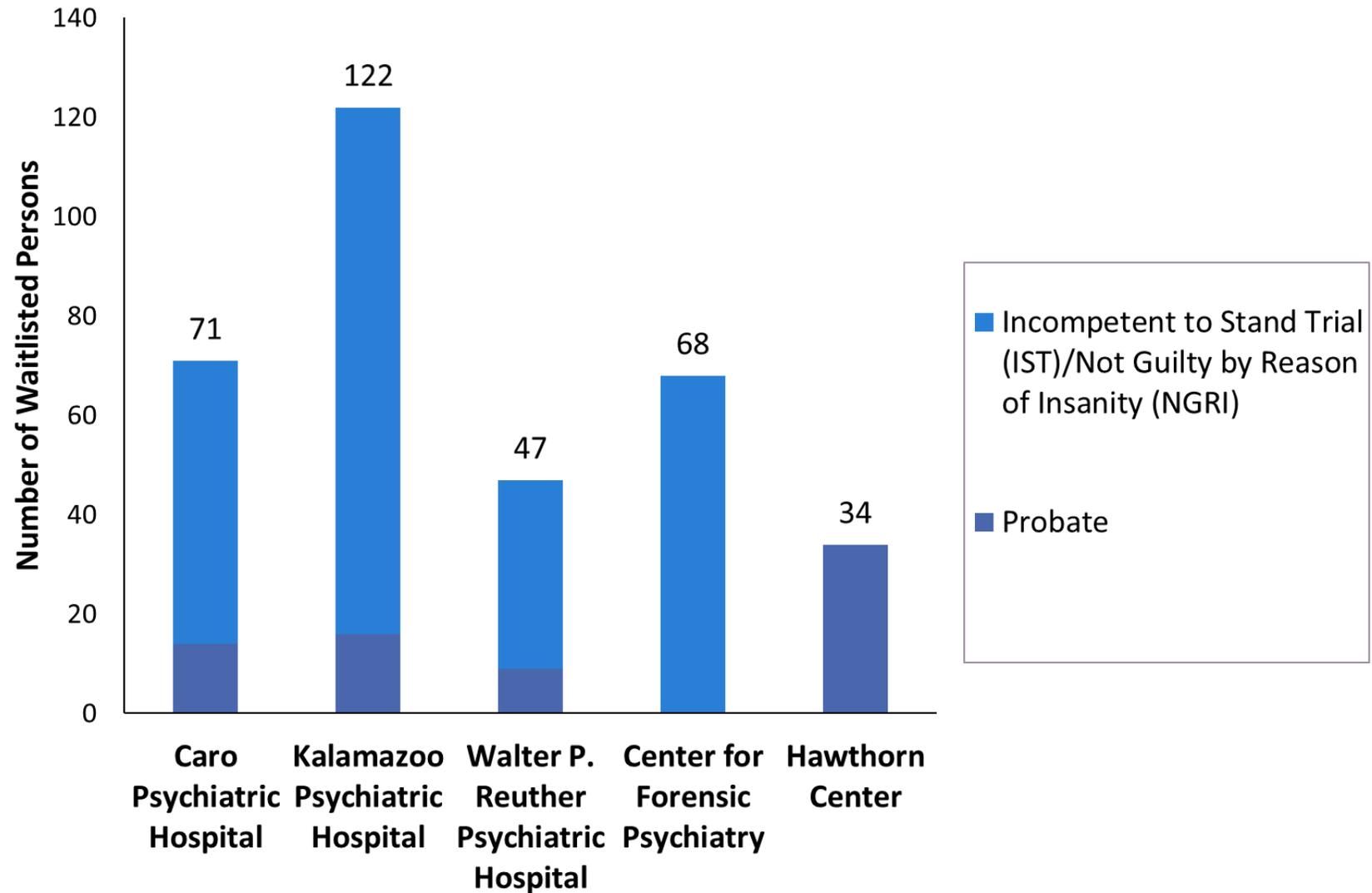
State Psychiatric Hospital Workforce

Recruitment and Retention Efforts



- ✓ **Twenty Percent Increases** approved for many hospital classifications, effective this spring.
- ✓ **Loan forgiveness** being pursued with OSE and Civil Service.
- ✓ Ongoing **recruitment activities** on social media and streaming platforms.
- ✓ MDHHS OHR Recruitment staff attends 50+ **career fairs** annually.
- ✓ **Advertising** on LinkedIn, Handshake, NEOGOV, etc.
- ✓ Establishment of **psychiatric nurse practitioner** and **physicians assistant** positions.
- ✓ Great Lakes analysis of **direct care wages** in effort to adjust statewide wages.
- ✓ Expanding **internship program** for RNs in the hospitals.
- ✓ Several workgroups throughout the department looking at **recruitment and retention** on an ongoing (daily) basis.

State Hospital Waitlists



A blue pen is positioned diagonally across the frame, resting on a document. The background features a bar chart with several blue bars of varying heights. The text is overlaid in white, bold font.

Governor Whitmer's Executive Budget Recommendation

Fiscal Year 2024

Occupational Health Clinics

Context

- The State of Michigan hospitals do not have an **occupational health clinic**.
- The COVID-19 pandemic exacerbated compliance issues with **occupational health and infection control requirements**, e.g., data entry, reporting, inventory, and surveillance, as well as vaccine and tuberculosis test administration.

Response

- Establish occupational health clinics in each of the **five state psychiatric hospitals**.

Expected impact

- An occupational health clinic in each hospital will **operationalize** workplace safety, infection control, and medical and behavioral training and **improve health metrics** for all through quality control.
- Management of **workplace safety** and **infection control**.

Moving Forward...



Completion of **Caro Psychiatric Hospital**.



Design, construction and completion of the **new Southeast Michigan psychiatric hospital**.



Establishment of **occupational health clinics**.



Establishment of **Psychiatric Residential Treatment Facilities and other community-based programs**.



Innovation and improvement of state hospital waitlist metrics.



Applying workforce **recruitment and retention efforts**.

QUESTIONS & DISCUSSION

MDHHS Contact Information

Chardaé Burton
Director of Legislative Affairs
517-243-3221
BurtonC5@michigan.gov