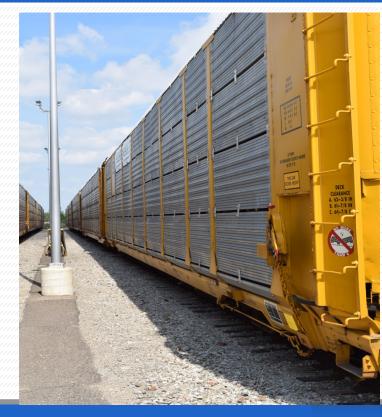
Michigan House Appropriations Subcommittee on Transportation

March 10, 2021





Conrail is an integral link between Michigan and the North American freight rail network

- Conrail provides direct service with head-to-head competition among two Class 1 railroads – CSX and Norfolk Southern
 - Switching and Terminal Carrier
 - 1200 miles in 3 regional areas North Jersey/New York, South Jersey/Philadelphia, and Detroit
 - 1150 employees
- Conrail contributes to the region through employment and economic development as an environmentally friendly transportation alternative



Conrail provides safe and reliable freight transport service for Michigan businesses

- Over 297,000 carloads are delivered annually to rail customers in Michigan
 - Equivalent to over 1 million truck loads removed from area highways
 - Every ton-mile of freight moved by rail verses truck reduces greenhouse emissions by two-thirds
- Commodities delivered support a wide range of commerce from the automotive industry to housing and construction to health care



Conrail makes significant investments in Michigan that enhance safety, improve service, and expand capacity

- Over \$87 million has been invested in the last 17 years
- Additionally, over \$38 million has been invested through public-private partnerships from 2000 to 2020
- \$24 million annually is spent operating and maintaining the rail infrastructure, providing safe and reliable service

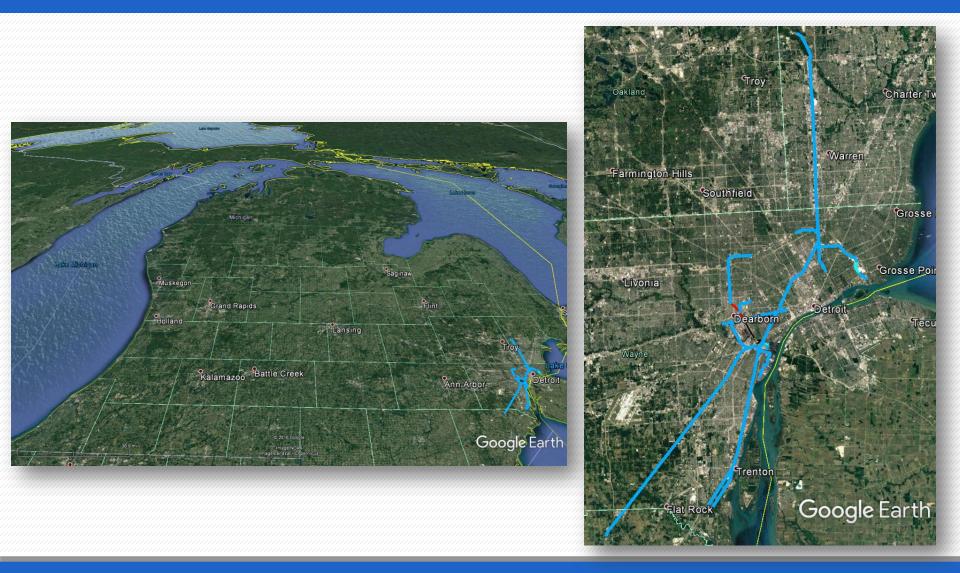


Conrail's Focus on the Future

- Managing risk associated with our operations
- Providing superior service to customers on behalf of CSX and Norfolk Southern
- Being visible in future freight/passenger rail initiatives
- Smart investments
 - Keep existing and attract new business
 - Public/Private Partnerships
 - Add capacity to enhance service
- North Yard Phase II



Conrail's Michigan Network





Conrail's Role In The Detroit Metro Area

- Detroit is the largest U.S.A. Canada trade gateway by value of shipments
- Conrail is a major rail freight facilitator through this highly important gateway
- Not only does Conrail operate its own trains and those of its parents, Norfolk Southern and CSX, Conrail is also a host to Canadian National, Canadian Pacific, and Amtrak trains through the Detroit Metropolitan Area
- A fluid Conrail network plays an important role in supporting Michigan shippers and cross-border rail traffic.

Source: https://www.rita.dot.gov/bts/sites/rita.dot.gov.bts/files/publications/national_transportation_statistics/html/table_01_51.html



Local Supply Chain– Iron Ore

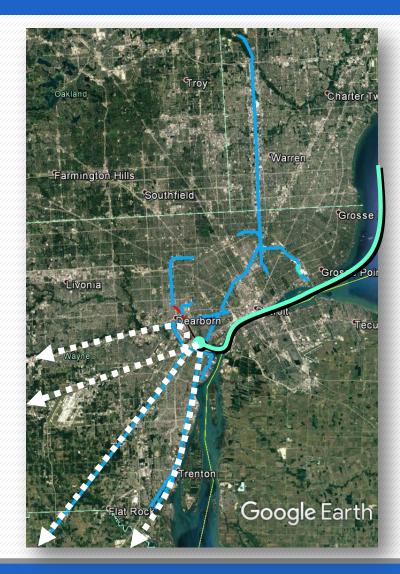
 Iron Ore travels via water from northern Michigan to the Detroit Area, where it then travels by train for use in the automotive industry





Local Supply Chain - Cement

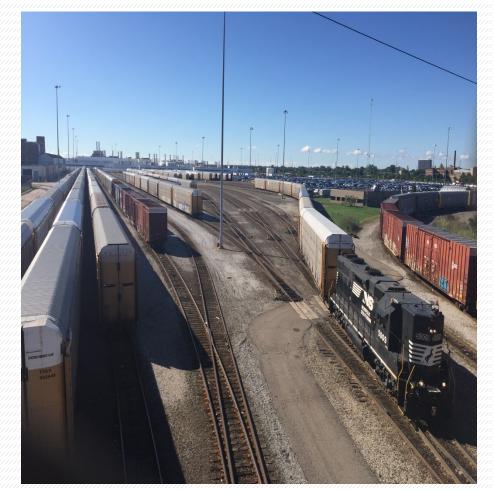
- Cement is shipped in to Detroit via barge.
- There it is transloaded via rail and shipped across Michigan and the Midwest.





Local Supply Chain - Intermodal

- Conrail performs switching and dispatches trains to and from the CSX/NS Livernois Intermodal Terminal.
- These trains contain products from car engines to consumer packaged goods.





Local Supply Chain - Automotive

- Conrail plays an important part in local, national, and international automotive exports from Michigan
 - Parts
 - Vehicles

