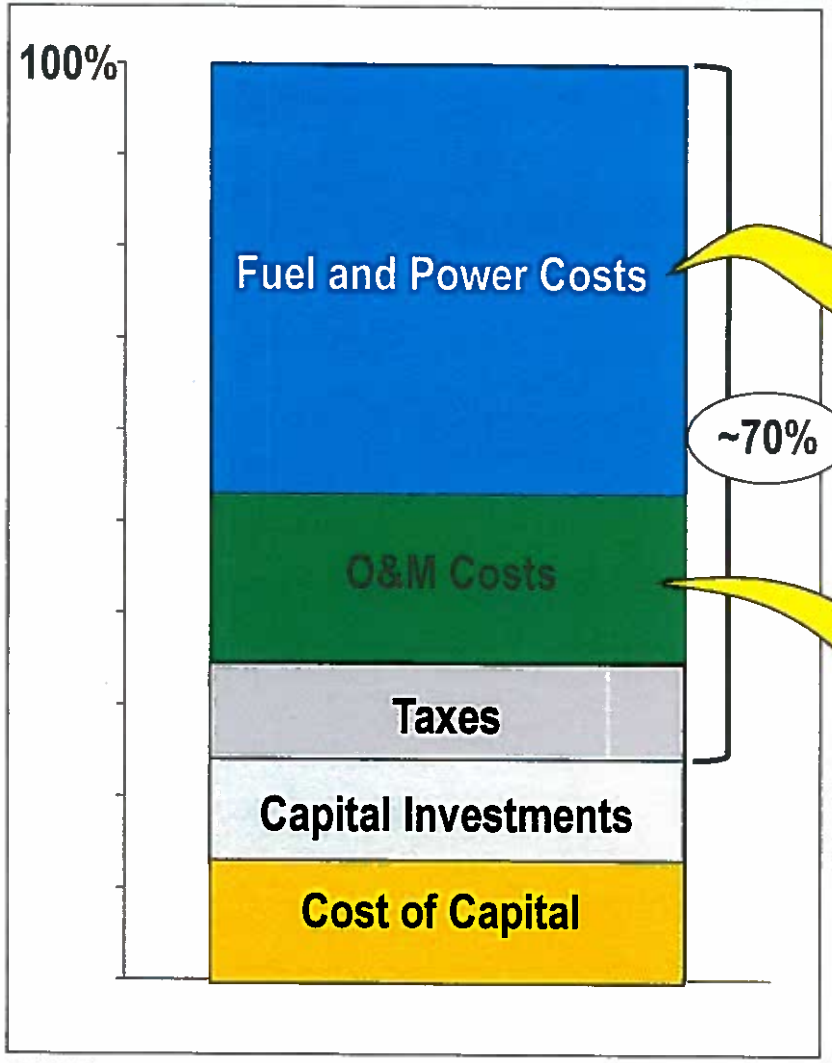
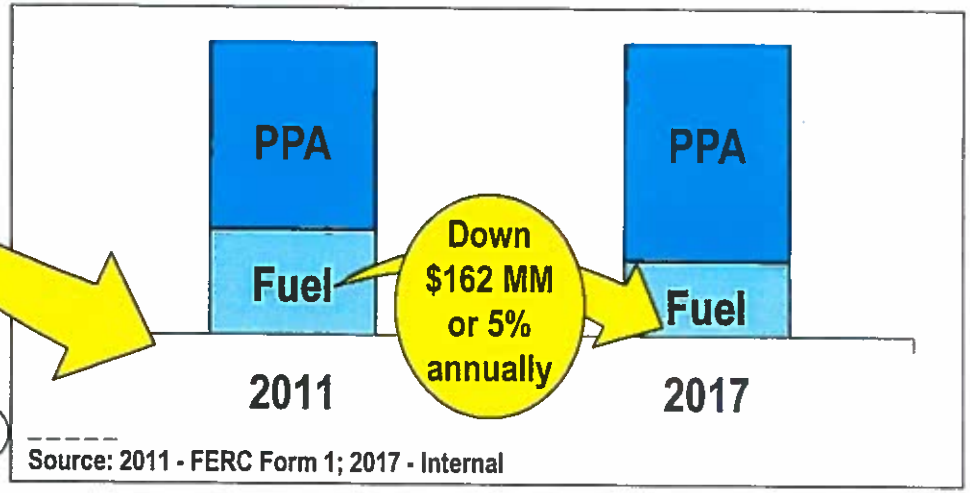
Our Entire Cost Structure . . .

Consumers Energy

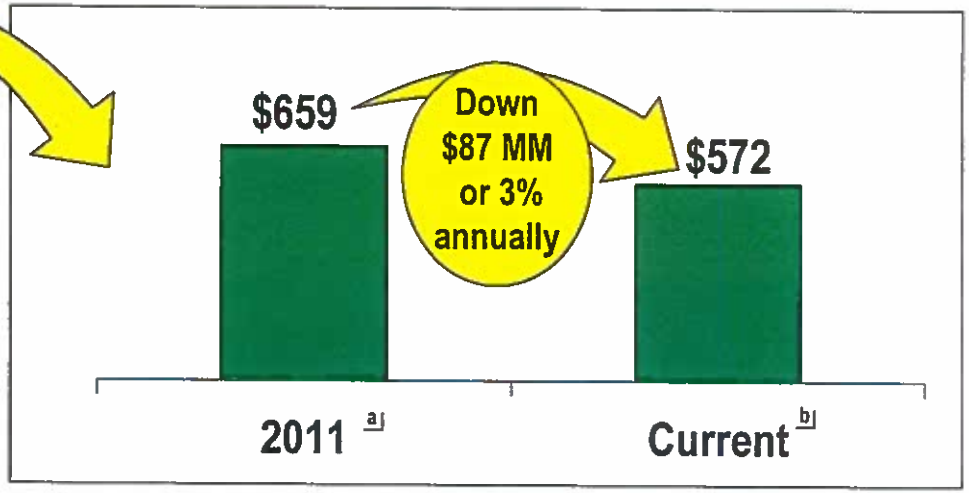
Cost Components



Above Market Costs



O&M Reductions in Rates



[a] Case U-16191 [b] Case U-17990, 2016 Order

. . . provides opportunities to lower costs and create headroom.